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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 10-Q**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended December 31, 2016

or

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from        to

Commission file number: 1-32459

**HEADWATERS INCORPORATED**

(Exact name of registrant as specified in its charter)

**Delaware**

**87-0547337**

(State or other jurisdiction of incorporation or organization)

(I.R.S. Employer Identification No.)

**10701 South River Front Parkway, Suite 300**

**South Jordan, Utah**

(Address of principal executive offices)

**84095**

(Zip Code)

**(801) 984-9400**

(Registrant's telephone number, including area code)

**Not applicable**

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company (as defined in Rule 12b-2 of the Exchange Act).

Large accelerated filer

Accelerated filer

Non-accelerated filer

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

The number of shares outstanding of the Registrant's common stock as of January 27, 2017 was 74,887,215.

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### Forward-looking Statements

*This Quarterly Report on Form 10-Q contains forward-looking statements relating to Headwaters' operations that are based on management's current expectations, estimates and projections about the industries in which Headwaters operates. Words such as "may," "should," "anticipates," "expects," "intends," "plans," "targets," "forecasts," "projects," "believes," "seeks," "schedules," "estimates," "budgets," "goals," "outlook" and similar expressions are intended to help identify such forward-looking statements. Forward-looking statements include Headwaters' expectations as to the agreement and plan of merger with Boral Limited, the managing and marketing of coal combustion products and other construction materials, the production and marketing of building products, the sales to oil refineries of residue hydrocracking catalysts, the development, commercialization, and financing of new products and other strategic business opportunities and acquisitions, and other information about Headwaters which are not purely historical by nature, including those statements regarding Headwaters' future business plans, the operation of facilities, the availability of feedstocks, and the marketability of coal combustion products, construction materials, building products and catalysts. These statements are not guarantees of future performance and are subject to certain risks, uncertainties and other factors, many of which are beyond the Company's control and are difficult to predict. Therefore, actual outcomes and results may differ materially from what is expressed or forecasted in such forward-looking statements. The reader should not place undue reliance on these forward-looking statements, which speak only as of the date of this report. Unless legally required, Headwaters undertakes no obligation to update publicly any forward-looking statements, whether as a result of new information, future events or otherwise. Among the important factors that could cause actual results to differ materially from those in the forward-looking statements are: changing feedstock and energy prices; actions of competitors or regulators; technological developments; potential disruption of the Company's production facilities, transportation networks and information technology systems due to war, terrorism, malicious attack, civil accidents, political events, civil unrest or severe weather; potential environmental liability or product liability under existing or future laws and litigation; potential liability resulting from other pending or future litigation; changed accounting rules under generally accepted accounting principles promulgated by rule-setting bodies; and the factors set forth under the heading "Risk Factors" in the Company's Annual Report on Form 10-K, quarterly reports on Form 10-Q and other periodic reports. In addition, such results could be affected by general domestic and international economic and political conditions and other unpredictable or unknown factors not discussed in this report which could have material adverse effects on forward-looking statements.*

Our internet address is [www.headwaters.com](http://www.headwaters.com). There we make available, free of charge, our annual report on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K and any amendments to those reports, as soon as reasonably practicable after we electronically file such material with, or furnish it to, the Securities and Exchange Commission (SEC). Our reports can be accessed through the investor relations section of our web site. The information found on our web site is not part of this or any report we file with or furnish to the SEC.

**ITEM 1. FINANCIAL STATEMENTS**  
**HEADWATERS INCORPORATED**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
(Unaudited)

<i>(in thousands, except par value)</i>	September 30, 2016	December 31, 2016
<b>ASSETS</b>		
<b>Current assets:</b>		
Cash and cash equivalents	\$ 65,298	\$ 70,858
Trade receivables, net	152,084	118,272
Inventories	72,668	80,466
Current income taxes	1,187	1,905
Other	13,517	12,824
<b>Total current assets</b>	<b>304,754</b>	<b>284,325</b>
<b>Property, plant and equipment, net</b>	<b>206,792</b>	<b>212,639</b>
<b>Other assets:</b>		
Goodwill	290,503	296,207
Intangible assets, net	319,162	309,614
Deferred income taxes	68,059	69,367
Other	49,173	48,043
<b>Total other assets</b>	<b>726,897</b>	<b>723,231</b>
<b>Total assets</b>	<b>\$ 1,238,443</b>	<b>\$ 1,220,195</b>
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
<b>Current liabilities:</b>		
Accounts payable	\$ 30,211	\$ 25,992
Accrued personnel costs	45,366	31,448
Other accrued liabilities	63,785	61,621
Current portion of long-term debt	7,785	—
<b>Total current liabilities</b>	<b>147,147</b>	<b>119,061</b>
<b>Long-term liabilities:</b>		
Long-term debt, net	746,716	740,402
Other	41,230	44,514
<b>Total long-term liabilities</b>	<b>787,946</b>	<b>784,916</b>
<b>Total liabilities</b>	<b>935,093</b>	<b>903,977</b>
<b>Commitments and contingencies</b>		
<b>Redeemable non-controlling interest in consolidated subsidiary</b>	<b>13,363</b>	<b>13,524</b>
<b>Stockholders' equity:</b>		
Common stock, \$0.001 par value; authorized 200,000 shares; issued and outstanding: 74,153 shares at September 30, 2016 (including 105 shares held in treasury) and 74,884 shares at December 31, 2016 (including 105 shares held in treasury)	74	75
Capital in excess of par value	733,117	739,156
Retained earnings (accumulated deficit)	(441,793)	(435,126)
Treasury stock	(1,411)	(1,411)
<b>Total stockholders' equity</b>	<b>289,987</b>	<b>302,694</b>
<b>Total liabilities and stockholders' equity</b>	<b>\$ 1,238,443</b>	<b>\$ 1,220,195</b>

See accompanying notes.

**HEADWATERS INCORPORATED**  
**CONDENSED CONSOLIDATED STATEMENTS OF INCOME**  
(Unaudited)

<i>(in thousands, except per-share amounts)</i>	Three Months Ended December 31,	
	2015	2016
<b>Revenue:</b>		
Building products	\$ 101,595	\$ 135,041
Construction materials	116,248	119,991
Energy technology	575	543
<b>Total revenue</b>	<b>218,418</b>	<b>255,575</b>
<b>Cost of revenue:</b>		
Building products	69,552	96,529
Construction materials	84,277	88,264
Energy technology	318	163
<b>Total cost of revenue</b>	<b>154,147</b>	<b>184,956</b>
<b>Gross profit</b>	<b>64,271</b>	<b>70,619</b>
<b>Operating expenses:</b>		
Selling, general and administrative	34,882	44,981
Amortization	4,566	6,298
<b>Total operating expenses</b>	<b>39,448</b>	<b>51,279</b>
<b>Operating income</b>	<b>24,823</b>	<b>19,340</b>
<b>Other income (expense):</b>		
Net interest expense	(8,217)	(8,919)
Other, net	(69)	154
<b>Total other income (expense), net</b>	<b>(8,286)</b>	<b>(8,765)</b>
<b>Income from continuing operations before income taxes</b>	<b>16,537</b>	<b>10,575</b>
Income tax provision	(3,600)	(3,900)
<b>Income from continuing operations</b>	<b>12,937</b>	<b>6,675</b>
Income (loss) from discontinued operations, net of income taxes	(216)	153
<b>Net income</b>	<b>12,721</b>	<b>6,828</b>
Net income attributable to non-controlling interest	(296)	(161)
<b>Net income attributable to Headwaters Incorporated</b>	<b>\$ 12,425</b>	<b>\$ 6,667</b>
<b>Basic and diluted income per share attributable to Headwaters Incorporated</b>		
From continuing operations	0.17	0.09
From discontinued operations	0.00	0.00
	<b>\$ 0.17</b>	<b>\$ 0.09</b>

See accompanying notes.

## HEADWATERS INCORPORATED

### CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN STOCKHOLDERS' EQUITY (Unaudited) For the Three Months Ended December 31, 2016

<i>(in thousands)</i>	Common stock		Capital in excess of par value	Retained earnings (accumulated deficit)	Treasury stock	Total stockholders' equity
	Shares	Amount				
<b>Balances as of September 30, 2016</b>	<b>74,153</b>	<b>74</b>	<b>733,117</b>	<b>(441,793)</b>	<b>(1,411)</b>	<b>289,987</b>
Issuance of common stock pursuant to employee stock purchase plan	17	0	336	—	—	336
Exercise of stock appreciation rights	714	1	—	—	—	1
Tax benefit from exercise of stock appreciation rights and vesting of restricted stock	—	—	5,218	—	—	5,218
Stock-based compensation	—	—	485	—	—	485
Net income attributable to Headwaters Incorporated for the three months ended December 31, 2016	—	—	—	6,667	—	6,667
<b>Balances as of December 31, 2016</b>	<b><u>74,884</u></b>	<b><u>\$ 75</u></b>	<b><u>\$ 739,156</u></b>	<b><u>\$ (435,126)</u></b>	<b><u>\$ (1,411)</u></b>	<b><u>\$ 302,694</u></b>

See accompanying notes.

**HEADWATERS INCORPORATED**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(Unaudited)

<i>(in thousands)</i>	Three Months Ended December 31,	
	2015	2016
<b>Cash flows from operating activities:</b>		
Net income	\$ 12,721	\$ 6,828
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	13,782	17,842
Interest expense related to amortization of debt issue costs and debt discount	567	930
Stock-based compensation	708	485
Deferred income taxes	6,482	3,910
Tax benefit from exercise of stock appreciation rights and vesting of restricted stock	(64)	(5,257)
Net gain on disposition of property, plant and equipment	(47)	(114)
Net loss of unconsolidated joint venture	13	12
Decrease in trade receivables	43,521	33,812
Increase in inventories	(1,259)	(8,127)
Decrease in accounts payable and accrued liabilities	(34,434)	(21,139)
Other changes in operating assets and liabilities, net	(423)	(1,521)
<b>Net cash provided by operating activities</b>	<b>41,567</b>	<b>27,661</b>
<b>Cash flows from investing activities:</b>		
Business acquisitions, net of cash acquired	(57,301)	0
Purchase of property, plant and equipment	(7,685)	(15,540)
Proceeds from disposition of property, plant and equipment	95	162
Net decrease (increase) in long-term receivables and deposits	(1,301)	851
Net change in other assets	(1,357)	1,832
<b>Net cash used in investing activities</b>	<b>(67,549)</b>	<b>(12,695)</b>
<b>Cash flows from financing activities:</b>		
Payments on long-term debt	(1,062)	(15,000)
Dividends paid to non-controlling interest in consolidated subsidiary	(355)	0
Employee stock purchases	374	337
Tax benefit from exercise of stock appreciation rights and vesting of restricted stock	64	5,257
<b>Net cash used in financing activities</b>	<b>(979)</b>	<b>(9,406)</b>
<b>Net increase (decrease) in cash and cash equivalents</b>	<b>(26,961)</b>	<b>5,560</b>
Cash and cash equivalents, beginning of period	142,597	65,298
<b>Cash and cash equivalents, end of period</b>	<b>\$ 115,636</b>	<b>\$ 70,858</b>

See accompanying notes.

**HEADWATERS INCORPORATED**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**December 31, 2016**  
**(Unaudited)**

**1. Nature of Operations and Basis of Presentation**

Description of Business and Organization – Headwaters Incorporated (Headwaters) is a building materials company incorporated in Delaware, providing products and services in two core business segments.

The building products segment designs, manufactures, and sells a wide variety of building products, including exterior vinyl siding accessories (such as shutters, mounting blocks, and vents), manufactured architectural stone, roofing materials and windows. Revenues from Headwaters' building products businesses are diversified geographically and also by end use, including new housing construction and residential repair and remodeling, as well as commercial construction.

The construction materials segment is the nationwide leader in the management and marketing of coal combustion products (CCPs), including fly ash which is primarily sold directly to concrete manufacturers who use it as a mineral admixture for the partial replacement of portland cement in concrete, and synthetic gypsum. Headwaters' CCPs business is comprised of a nationwide supply, storage and distribution network. Headwaters also provides services to electric utilities related to the management of CCPs. Beginning in the December 2016 quarter, Headwaters is now reporting the regional concrete block business in the construction materials segment.

In addition to the two building materials segments described above, Headwaters also has a non-core energy technology segment which has been focused on reducing waste and increasing the value of energy-related feedstocks, primarily in the areas of low-value oil and coal. In oil, Headwaters' heavy oil upgrading process uses a liquid catalyst precursor to generate a highly active molecular catalyst to convert low-value residual oil into higher-value distillates that can be further refined into gasoline, diesel and other products. In coal, Headwaters owned and operated coal cleaning facilities that separate ash from waste coal to provide a refined coal product that is higher in Btu value and lower in impurities than the feedstock coal. As described in Note 12, Headwaters disposed of its remaining coal cleaning facilities in 2013 and the results of Headwaters' coal cleaning operations have been presented as discontinued operations for all periods.

Basis of Presentation – Headwaters' fiscal year ends on September 30 and unless otherwise noted, references to years refer to Headwaters' fiscal year rather than a calendar year. The unaudited interim condensed consolidated financial statements include the accounts of Headwaters, all of its subsidiaries and other entities in which Headwaters has a controlling interest. All significant intercompany transactions and accounts are eliminated in consolidation. Due to the seasonality of most of Headwaters' operations and other factors, the consolidated results of operations for any particular period are not indicative of the results to be expected for a full fiscal year. During the three months ended December 31, 2015 and 2016, approximately 9% of Headwaters' total revenue and cost of revenue was for services. Substantially all service-related revenue for both periods was in the construction materials segment.

The accompanying unaudited interim condensed consolidated financial statements have been prepared in accordance with the rules and regulations of the Securities and Exchange Commission (SEC) for quarterly reports on Form 10-Q. In the opinion of management, all adjustments considered necessary for a fair presentation have been included, which consist of normal recurring adjustments. Certain information and footnote disclosures normally included in annual financial statements prepared in accordance with U.S. generally accepted accounting principles have been condensed or omitted. These unaudited interim condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in Headwaters' Annual Report on Form 10-K for the year ended September 30, 2016 (Form 10-K).

Recent Accounting Pronouncements – In May 2014, the FASB issued ASU 2014-09, Revenue from Contracts with Customers (ASC Topic 606). This new revenue standard creates a single source of revenue guidance for all companies in all industries and is more principles-based than current revenue guidance. In August 2015, the FASB issued ASU 2015-14, Revenue from Contracts with Customers (Topic 606): Deferral of the Effective Date, which deferred the effective date of ASU 2014-09. The mandatory adoption date of ASC 606 for Headwaters is now

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**December 31, 2016**  
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October 1, 2018. There are two methods of adoption allowed, either a “full” retrospective adoption or a “modified” retrospective adoption. Headwaters currently believes the impact of adopting ASC 606 will not be material to either past or future periods as it relates to the building products and energy technology segments, but is still evaluating the potential impact the new standard will have on the construction materials segment. Adoption of the new standard could require expanded disclosures.

In February 2016, the FASB issued ASU 2016-02, Leases (ASC Topic 842). This new standard establishes a right-of-use (ROU) model that requires a lessee to record a ROU asset and a lease liability on the balance sheet for all leases with terms longer than 12 months. Leases will be classified as either finance or operating, with classification affecting the pattern of expense recognition in the Statement of Income. The mandatory adoption date of ASC 842 for Headwaters is October 1, 2019. A modified retrospective transition approach is required for leases existing at, or entered into, after the beginning of the earliest comparative period presented in the financial statements, with certain practical expedients available. Headwaters currently expects that upon adoption of ASC 842, ROU assets and lease liabilities will be recognized in the consolidated balance sheet in amounts that will be material.

In March 2016, the FASB issued ASU 2016-09, Improvements to Employee Share-Based Payment Accounting (ASC Topic 718, Compensation—Stock Compensation), which changes how companies account for certain aspects of share-based payments to employees. Among other things, the new rules eliminate the requirement to record excess tax benefits in additional paid-in capital and instead require all such tax benefits to be recorded in the income statement. Most of the amendments are mandatory while one, how to account for forfeitures, requires a policy election. The adoption date for Headwaters is no later than October 1, 2017. Different methods of adoption are required for the various amendments and early adoption is permitted, but all of the amendments must be adopted in the same period. Headwaters is evaluating ASU 2016-09 and at the current time does not know what effects adoption of the new standard will have on its financial statements and whether the impact will be material.

In October 2016, the FASB issued ASU 2016-16, Intra-Entity Transfers of Assets Other Than Inventory (ASC Topic 740, Income Taxes), which will require an entity to recognize the income tax consequences of an intra-entity transfer of an asset, other than inventory, when the transfer occurs. This ASU is effective for Headwaters on October 1, 2018 with early adoption permitted. Headwaters has not yet evaluated the effect, if any, that ASU 2016-16 will have on its financial statements.

Headwaters has reviewed other recently issued accounting standards which have not yet been adopted in order to determine their potential effect, if any, on the results of operations or financial position of Headwaters. Based on the review of these other recently issued standards, Headwaters does not currently believe that any of those accounting pronouncements will have a significant effect on its current or future financial position, results of operations, cash flows or disclosures.

Reclassifications – Certain prior period amounts, including the changes described above to report the concrete block business with the construction materials segment, have been reclassified to conform to the current period’s presentation. The reclassifications had no effect on net income or on total assets.

## **2. Segment Reporting**

Headwaters currently operates three business segments: building products, construction materials and energy technology. These segments are managed and evaluated separately by management due to differences in their operations, products and services. Historically and for all of fiscal 2016, the block product business was a part of the building products segment. However, commencing in the December 2016 quarter, the construction materials segment includes the block product business. This reporting change has been made because of the following changes, as well as others, in management and operations, all of which became operative effective as of October 1, 2016:

- The chief operating decision maker makes operating and resource allocation decisions considering the combined financial information for construction materials and the block group, which have similar economic characteristics;

**HEADWATERS INCORPORATED**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**December 31, 2016**  
**(Unaudited)**

- The block group management and accounting personnel report to the construction materials segment's management;
- Certain operational activities for the construction materials and block group are being closely coordinated to capture synergies and improve efficiencies. For example, the transportation groups were brought together to promote backhauling, reduce repair and maintenance costs, and minimize down time. Construction materials management also provides oversight for certain other operational activities; and
- Fly ash storage is being initiated at block production sites to facilitate substitution of fly ash for portland cement used in manufacturing block products.

Revenues for the building products segment consist of product sales to wholesale and retail distributors, contractors and other users of building products. Revenues for the construction materials segment consist primarily of CCP sales to ready-mix concrete businesses, with a smaller amount from commercial construction sales and services provided to coal-fueled electric generating utilities. Continuing revenues for the energy technology segment consist primarily of catalyst sales to oil refineries. As described in Note 12, Headwaters sold all of its coal cleaning facilities in 2012 and 2013 and the results of operations have been reflected as discontinued operations in the accompanying Statements of Income for all periods. Intersegment sales are immaterial.

The following segment information has been prepared in accordance with ASC Topic 280 Segment Reporting. Segment performance is evaluated primarily on revenue and operating income, although other factors are also used, such as Adjusted EBITDA, a non-GAAP financial measure. Headwaters defines Adjusted EBITDA as income from continuing operations plus net interest expense, income taxes, depreciation and amortization, stock-based compensation, cash-based compensation tied to stock price, goodwill and other impairments, and other non-routine adjustments that arise from time to time.

Segment costs and expenses considered in deriving segment operating income include cost of revenue, amortization, and segment-specific selling, general and administrative expenses. Amounts included in the Corporate column represent expenses that are not allocated to any segment and include administrative departmental costs and general corporate overhead. Segment assets reflect those specifically attributable to individual segments and primarily include cash, accounts receivable, inventories, property, plant and equipment, goodwill and intangible assets. Certain other assets are included in the Corporate column. The net operating results of the discontinued coal cleaning business are reflected in the single line item for discontinued operations.

<i>(in thousands)</i>	<b>Three Months Ended December 31, 2015</b>				
	<b>Building products</b>	<b>Construction materials</b>	<b>Energy technology</b>	<b>Corporate</b>	<b>Totals</b>
Segment revenue	\$ 101,595	\$ 116,248	\$ 575	\$ 0	\$ 218,418
Depreciation and amortization	\$ (8,860)	\$ (4,440)	\$ (323)	\$ (159)	\$ (13,782)
Operating income (loss)	<u>\$ 11,675</u>	<u>\$ 20,363</u>	<u>\$ (1,721)</u>	<u>\$ (5,494)</u>	<u>\$ 24,823</u>
Net interest expense					(8,217)
Other income (expense), net					(69)
Income tax provision					(3,600)
Income from continuing operations					12,937
Loss from discontinued operations, net of income taxes					(216)
Net income					<u>\$ 12,721</u>
Capital expenditures	\$ 4,401	\$ 2,382	\$ 0	\$ 902	\$ 7,685
Segment assets as of September 30, 2016	<u>\$ 676,012</u>	<u>\$ 385,595</u>	<u>\$ 43,412</u>	<u>\$ 133,424</u>	<u>\$ 1,238,443</u>

**HEADWATERS INCORPORATED**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**December 31, 2016**  
**(Unaudited)**

<i>(in thousands)</i>	Three Months Ended December 31, 2016				
	Building products	Construction materials	Energy technology	Corporate	Totals
Segment revenue	\$ 135,041	\$ 119,991	\$ 543	\$ 0	\$ 255,575
Depreciation and amortization	\$ (11,715)	\$ (5,265)	\$ (155)	\$ (707)	\$ (17,842)
Operating income (loss)	\$ 11,400	\$ 18,598	\$ (1,813)	\$ (8,845)	\$ 19,340
Net interest expense					(8,919)
Other income (expense), net					154
Income tax provision					(3,900)
Income from continuing operations					6,675
Income from discontinued operations, net of income taxes					153
Net income					\$ 6,828
Capital expenditures	\$ 11,400	\$ 3,278	\$ 20	\$ 842	\$ 15,540
Segment assets as of December 31, 2016	\$ 683,538	\$ 366,830	\$ 39,929	\$ 129,898	\$ 1,220,195

**3. Acquisitions**

**Roofing Businesses** – On November 13, 2015, Headwaters acquired 100% of the equity interests in several related companies, together which comprise a stone-coated metal roofing business located in California known as Metro Roof Products. On December 3, 2015, Headwaters acquired certain assets and assumed certain liabilities of Enviroshake Inc., a Canadian company that manufactures and sells composite roofing products, primarily in the U.S. and Canada. These acquisitions are expected to expand Headwaters’ presence in the niche roofing products sector.

Combined consideration paid for the two roofing acquisitions, net of cash acquired, was approximately \$57.0 million. Direct acquisition costs were not material. Results of operations are being reported within the building products segment and have been included with Headwaters’ consolidated results beginning November 13, 2015 and December 3, 2015, respectively.

Metro is a manufacturer of stone-coated metal roofing materials in the U.S., selling products with an aesthetic resemblance to tile, shake, slate, or asphalt, but which offer the strength and durability of steel. Metro sells to both distributors and contractors. Enviroshake manufactures composite roofing products that replicate the look of cedar shake, cedar shingle and slate and uses a direct distribution model to market and sell its products to customers. The acquisitions of Metro and Enviroshake increase the number of specialty niche roofing products that Headwaters provides to its core customers and is an area of continuing focus for Headwaters.

The roofing acquisitions have been accounted for as business combinations in accordance with the requirements of ASC 805 Business Combinations. The following table sets forth the combined estimated fair values of assets acquired and liabilities assumed for the acquisitions as of the acquisition dates:

	<b>(in thousands)</b>
Current assets	\$ 7,402
Current liabilities	(1,565)
Property, plant and equipment	3,138
Intangible assets:	
Customer relationships (12-year life)	3,670
Trade names (indefinite life)	4,801
Intellectual property (20-year life)	10,026
Goodwill	34,284
Long-term liabilities	(4,761)
<b>Net assets acquired</b>	<b>\$ 56,995</b>

The roofing acquisitions’ future growth attributable to such things as new customers, geographic presence and assembled workforce are additional assets that are not separable and which contributed to recorded goodwill, most of which is expected to be tax deductible over a 15-year period.

**HEADWATERS INCORPORATED**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
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Synthetic Materials – On March 17, 2016, Headwaters acquired 100% of the equity interests in a synthetic gypsum processing and marketing business known as Synthetic Materials, LLC (SynMat), with operations in several locations in the Eastern U.S. This acquisition is expected to expand Headwaters’ presence in the CCP industry.

Consideration paid on the date of acquisition, net of cash acquired, was approximately \$33.2 million. In addition to the net cash paid as of the acquisition date, approximately \$12.0 million of liabilities have been recorded for future estimated payments, all of which are expected to be made within 12 months from the acquisition date. Direct acquisition costs were not material. Results of operations are being reported within the construction materials segment and have been included with Headwaters’ consolidated results beginning March 17, 2016.

Synthetic gypsum is used as a substitute for mined gypsum with application in the manufacture of wallboard and cement and as an agricultural soil amendment, among other uses. SynMat is a leading processor of synthetic gypsum and Headwaters expects marketing and operational synergies in the combination of Headwaters’ current CCP operations with those of SynMat.

The SynMat acquisition has been accounted for as a business combination in accordance with the requirements of ASC 805 Business Combinations. The following table sets forth the estimated fair values of assets acquired and liabilities assumed as of the acquisition date, using available information and assumptions Headwaters deems to be reasonable at the current time. Headwaters is in the process of finalizing all of the estimated amounts shown below, including the third-party valuations of the fair values of the acquired intangible assets; therefore, the provisional measurements shown in the table are subject to change.

	<u>(in thousands)</u>
Current assets	\$ 3,965
Current liabilities	(1,491)
Property, plant and equipment	3,710
Intangible assets:	
Contracts (20-year life)	15,220
Customer relationships (15-year life)	2,560
Trade names (indefinite life)	4,790
Goodwill	4,414
<b>Net assets acquired</b>	<b><u>\$ 33,168</u></b>

The process of identifying and valuing the intangible assets that were acquired has not been completed. When those intangible assets have been identified and valued, and estimated useful lives are determined, amortization of the intangible assets will be adjusted effective as of the acquisition date. Future growth attributable to such things as new customers, geographic presence and assembled workforce are additional assets that are not separable and which contributed to recorded goodwill, all of which is expected to be tax deductible over a 15-year period.

Krestmark — On August 19, 2016, Headwaters acquired substantially all of the assets and assumed certain liabilities of Krestmark Industries, L.P. Krestmark is a Texas-based business that manufactures and sells high quality vinyl windows in the U.S. Krestmark’s branded window products are sold to a diverse customer base of homebuilders, lumber yards, and distributors. This acquisition is a natural extension of Headwaters’ focus on supplying customers and homeowners with attractive products for the exterior of the home. Krestmark’s results of operations are being reported within the building products segment and have been included with Headwaters’ consolidated results beginning August 20, 2016.

Total consideration paid on the date of acquisition, was \$240.0 million, which is subject to adjustment for the final calculation of acquisition-date working capital. The working capital adjustment is currently expected to be finalized in the March 2017 quarter. Approximately \$4.6 million of the initial consideration paid represents prepaid compensation for certain Krestmark employees with retention bonus obligations over periods of up to two years from the acquisition date. This amount has been recorded as prepaid compensation in the consolidated balance sheet and is being amortized to expense over the two-year retention period. Direct acquisition costs were not material.

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The Krestmark acquisition has been accounted for as a business combination in accordance with the requirements of ASC 805 Business Combinations. The following table sets forth the estimated fair values of assets acquired and liabilities assumed as of the acquisition date, using available information and assumptions Headwaters deems to be reasonable at the current time. Headwaters is in the process of finalizing all of the estimated amounts shown below, including the third-party valuations of the fair values of the acquired intangible assets; therefore, the provisional measurements shown in the table are subject to change. The table does not include any amounts for the prepaid compensation described above.

	<u>(in thousands)</u>
Current assets	\$ 20,731
Current liabilities	(3,884)
Property, plant and equipment	5,597
Intangible assets:	
Customer relationships (20 year life)	109,300
Trade name (indefinite life)	36,600
Non-competition agreements (7 year life)	2,410
Goodwill	64,679
<b>Net assets acquired</b>	<b><u>\$ 235,433</u></b>

The process of identifying and valuing the intangible assets that were acquired is in the early stages and has not been completed. When those intangible assets have been identified and valued, and estimated useful lives are determined, amortization of the intangible assets will be adjusted effective as of the acquisition date. Future growth attributable to such things as new customers, geographic presence and assembled workforce are additional assets that are not separable and which contributed to recorded goodwill, substantially all of which is expected to be tax deductible over a 15-year period.

Other – During the March 2016 quarter, Headwaters acquired certain decking manufacturing assets for cash consideration of approximately \$6.3 million. The assets have been relocated to one of Headwaters’ current manufacturing sites. This acquisition provides an opportunity to expand distribution to existing customers, develop additional decking related products, and increase Headwaters’ product and manufacturing expertise. During the June 2016 quarter, Headwaters’ minority-owned subsidiary acquired for cash consideration of \$10.4 million all of the equity interests in several related companies, together which comprise a concrete roof tile business which had operations primarily in Florida. This acquisition is expected to expand Headwaters’ presence in that niche roofing sector in Florida. Certain assets acquired in this acquisition are being held for sale and while provisional estimated values have been ascribed to those assets, at the current time there is significant uncertainty regarding the fair values of the assets. Accordingly, those provisional values could change in the future when final determinations of fair value for purchase accounting purposes have been completed. Gains on assets held for sale of approximately \$4.5 million, net of \$2.0 million of income taxes, were recognized in other income in Headwaters’ consolidated statement of income for the year ended September 30, 2016 and it is currently expected that additional gains could be realized in future periods as future sales transactions are consummated.

Subsequent to December 31, 2016, Headwaters acquired all of the equity interests in a small windows company located in the Atlanta area.

Non-controlling Interest in Consolidated Subsidiary – In fiscal 2014, Headwaters acquired 80% of the equity interests of Entegra, and the non-controlling owners have the right to require Headwaters to acquire the non-controlling 20% equity interest. This put right is not deemed to be a freestanding financial instrument and because it is not solely within the control of Headwaters, the non-controlling interest does not qualify as permanent equity and has been reported outside the stockholders’ equity section of the balance sheet as temporary, or mezzanine, equity. The value of the non-controlling interest was affected by the lack of control as well as the estimated fair values of the put and call rights.

Because there is no fixed redemption date for the put right, Headwaters compares the carrying value of the non-controlling interest to its estimated redemption value. The estimated redemption value is calculated based on a prescribed EBITDA formula to determine the price that would be paid if the put right were to have been exercised at

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the end of the reporting period. If applicable, the carrying amount is increased, but not decreased, to the estimated redemption value. The following table summarizes the activity of the non-controlling interest during the three months ended December 31, 2016:

	<i>(in thousands)</i>
<b>Balance as of September 30, 2016</b>	<b>13,363</b>
Net income attributable to non-controlling interest	161
Dividends paid to non-controlling interest	—
<b>Balance as of December 31, 2016</b>	<b><u>\$ 13,524</u></b>

**4. Inventories**

Inventories consisted of the following at:

<i>(in thousands)</i>	<b>September 30, 2016</b>	<b>December 31, 2016</b>
Raw materials	\$ 22,333	\$ 24,406
Finished goods	50,335	56,060
	<b><u>\$ 72,668</u></b>	<b><u>\$ 80,466</u></b>

**5. Intangible Assets**

The following table summarizes the gross carrying amounts and related accumulated amortization of intangible assets as of:

<i>(in thousands of dollars)</i>	Estimated useful lives	September 30, 2016		December 31, 2016	
		Gross Carrying Amount	Accumulated Amortization	Gross Carrying Amount	Accumulated Amortization
Trade names	Indefinite	\$ 63,245	\$ —	\$ 62,474	\$ —
Intellectual property	20 years	10,102	—	10,026	528
Contracts	15 - 20 years	127,520	76,029	124,920	75,067
Customer relationships	5 - 20 years	227,909	67,493	225,339	70,522
Trade names	20 years	66,755	39,744	66,755	40,579
Patents and patented technologies	6 - 19 years	5,401	2,875	5,401	2,931
Other	5 - 17 years	7,035	2,664	7,109	2,783
		<b><u>\$ 507,967</u></b>	<b><u>\$ 188,805</u></b>	<b><u>\$ 502,024</u></b>	<b><u>\$ 192,410</u></b>

The above table includes preliminary amounts for the intangible assets acquired in 2016 because the process of identifying and valuing those assets has not been completed. Total amortization expense related to intangible assets was approximately \$4.6 million and \$6.3 million for the December 2015 and 2016 quarters, respectively.

Total estimated annual amortization expense for 2017 through 2022 is shown in the following table; however, the amounts will change once the intangible assets for the 2016 acquisitions are identified and valuations are finalized.

<b>Year ending September 30:</b>	<i>(in thousands)</i>
2017	\$ 24,356
2018	24,598
2019	23,575
2020	19,471
2021	19,430
2022	19,216

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**6. Long-term Debt**

The total undiscounted face amount of Headwaters' outstanding long-term debt was approximately \$768.8 million as of September 30, 2016 and \$753.8 million as of December 31, 2016. As of those dates, the discounted carrying value of long-term debt consisted of the following:

(in thousands)	September 30, 2016	December 31, 2016
Senior secured term loan, due March 2022 (face amount \$768,804 as of September 30, 2016 and \$753,804 as of December 31, 2016)	\$ 754,501	\$ 740,402
Less current portion	(7,785)	—
<b>Carrying amount of long-term debt, net of discounts and debt issue costs</b>	<b>\$ 746,716</b>	<b>\$ 740,402</b>

**Senior Secured Term Loan** – In March 2015, Headwaters entered into a Term Loan Facility, under which a senior secured loan for \$425.0 million was obtained. In August 2016, Headwaters entered into an Incremental Amendment to the Term Loan Facility for an additional senior secured loan totaling \$350.0 million. The entire combined loan will mature in March 2022. The Term Loan Facility requires scheduled quarterly repayments in an aggregate annual amount equal to 1.0% of the original combined principal amounts (subject to reduction for certain permitted prepayments), with the balance due at maturity. Headwaters determined that the \$350.0 million incremental amendment constituted a debt modification. In December 2016, Headwaters prepaid \$15.0 million of the scheduled quarterly repayments and as a result as of December 31, 2016 has no current portion of long-term debt. The associated accelerated debt issuance and debt discount costs, totaling approximately \$0.2 million, were charged to interest expense.

The Term Loan Facility allows Headwaters to request one or more incremental term loans and certain other types of incremental debt in an aggregate amount not to exceed \$150.0 million plus an additional amount which is dependent on Headwaters' pro forma net leverage ratio, as defined. Any additional borrowings are contingent upon the receipt of commitments by existing or additional lenders.

Borrowings under the Term Loan Facility bear interest at a rate equal to, at Headwaters' option, either (a) a base rate determined by reference to the highest of (i) the publicly announced prime rate of the administrative agent, (ii) the federal funds rate plus 0.50%, and (iii) the eurocurrency (LIBO) rate for a one-month interest period plus 1.0%, subject in all cases to a 2.0% floor; or (b) a eurocurrency (LIBO) rate determined by reference to the cost of funds for eurocurrency deposits in dollars, subject to a 1.0% floor; plus, in each case, an applicable margin of 3.0% for any eurocurrency loan and 2.0% for any alternate base rate loan. Interest is payable quarterly, and as of December 31, 2016, the interest rate on borrowings under the Term Loan Facility was 4.0%.

Headwaters may voluntarily repay outstanding loans under the Term Loan Facility at any time without premium or penalty, other than customary breakage costs with respect to LIBO rate loans, which shall be subject to a prepayment premium of 1.0%. The Term Loan Facility requires Headwaters to prepay outstanding term loans, subject to certain exceptions, with (i) up to 50% of Headwaters' annual excess cash flow, as defined, to the extent such excess cash flow exceeds \$1.0 million, commencing with fiscal year 2016, with such required prepayment to be reduced by the amount of voluntary prepayments of term loans and certain other types of senior secured debt; (ii) 100% of the net cash proceeds of certain non-ordinary course asset sales; and (iii) 100% of the net cash proceeds of certain issuances of debt. Headwaters was not required to make any prepayments under these requirements during the three months ended December 31, 2016.

The Term Loan Facility is secured by substantially all assets of Headwaters, except that the obligations have a second priority position with respect to the assets that secure Headwaters' ABL Revolver, primarily consisting of certain trade receivables and inventories of Headwaters' building products and construction materials segments. The Term Loan Facility contains customary covenants restricting the ability of Headwaters to incur additional debt and liens on assets, prepay future new subordinated debt, merge or consolidate with another company, sell all or substantially all assets, make investments and pay dividends or distributions, among other things. The Term Loan Facility contains customary events of default, including with respect to a change in control of Headwaters. Headwaters was in compliance with all covenants as of December 31, 2016.

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ABL Revolver – Since entering into the ABL Revolver, Headwaters has not borrowed any funds under the arrangement and has no borrowings outstanding as of December 31, 2016. Availability under the ABL Revolver cannot exceed \$70.0 million, which includes a \$35.0 million sub-line for letters of credit and a \$10.5 million swingline facility. Availability under the ABL Revolver is further limited by the borrowing base valuations of the assets of Headwaters’ building products and construction materials segments which secure the borrowings, currently consisting of certain trade receivables and inventories. In addition to the first lien position on these assets, the ABL Revolver lenders have a second priority position on substantially all other assets of Headwaters.

As of December 31, 2016, Headwaters had secured letters of credit under the ABL Revolver of approximately \$10.6 million for various purposes and had availability under the ABL Revolver of approximately \$57.4 million. The ABL Revolver terminates in March 2020. There is a contingent provision for early termination at any time within three months prior to the earliest maturity date of the senior secured Term Loan Facility at which time any amounts borrowed must be repaid.

Outstanding borrowings under the ABL Revolver accrue interest at Headwaters’ option, at either i) the London Interbank Offered Rate (LIBOR) plus 1.5%, 1.75% or 2.0%, depending on Headwaters’ average net excess availability under the ABL; or ii) the “Base Rate” plus 0.25%, 0.5% or 0.75%, again depending on average net excess availability. The base rate is subject to a floor equal to the highest of i) the prime rate, ii) the federal funds rate plus 0.5%, and iii) the 30-day LIBO rate plus 1.0%. Fees on the unused portion of the ABL Revolver range from 0.25% to 0.375%, depending on the amount of the credit facility which is utilized. If there would have been borrowings outstanding under the ABL Revolver as of December 31, 2016, the interest rate on those borrowings would have been approximately 2.5%.

The ABL Revolver contains restrictions and covenants common to such agreements, including limitations on the incurrence of additional debt and liens on assets, prepayment of subordinated debt, merging or consolidating with another company, selling assets, making acquisitions and investments and the payment of dividends or distributions, among other things. In addition, if availability under the ABL Revolver is less than 12.5%, Headwaters is required to maintain a monthly fixed charge coverage ratio of at least 1.0x for the preceding twelve-month period. Headwaters was in compliance with all covenants as of December 31, 2016.

Interest and Debt Maturities – During the December 2015 and 2016 quarters, Headwaters incurred total interest costs of approximately \$8.4 million and \$9.0 million, respectively, including approximately \$0.6 million and \$0.9 million, respectively, of non-cash interest expense. Neither capitalized interest nor interest income was material for any period presented.

The weighted-average interest rate on the face amount of outstanding long-term debt, excluding amortization of debt discount and debt issue costs, was approximately 4.0% at September 30, 2016 and December 31, 2016. Except for required repayments of the Term Loan Facility beginning in the September 2018 quarter of approximately \$1.9 million per quarter, Headwaters has no debt maturities until March 2022.

**7. Fair Value of Financial Instruments**

Headwaters’ material financial instruments consist primarily of cash and cash equivalents, trade receivables, accounts payable and long-term debt. All of these financial instruments are either carried at fair value in the consolidated balance sheets or are short-term in nature. Accordingly, the carrying values for those financial instruments as reflected in the consolidated balance sheets closely approximate their fair values.

**8. Income Taxes**

Headwaters’ estimated effective income tax rate for continuing operations for the fiscal year ending September 30, 2017, exclusive of discrete items, is currently expected to be approximately 39%. This estimated rate was used to record income taxes for the December 2016 quarter. For the December 2015 quarter, Headwaters also used an estimated effective income tax rate for continuing operations of 39%. The estimated effective income tax rate for both periods differs from the statutory rate primarily due to state income taxes, partially offset by research and

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development tax credits. Headwaters recognized tax benefit for discrete items of \$2.9 million in 2015 and \$0.2 million in 2016 which did not affect the calculation of the estimated effective income tax rates for the respective fiscal years. The discrete items were due primarily to unrecognized state income tax benefits that were reversed due to audit periods that closed.

As of December 31, 2016, Headwaters' U.S. and state NOL and capital loss carryforwards totaled approximately \$38.3 million (tax effected). The NOLs expire from 2017 to 2037. In addition, there are approximately \$27.6 million of tax credit carryforwards as of December 31, 2016, which expire from 2025 to 2037.

The calculation of tax liabilities involves uncertainties in the application of complex tax regulations in multiple tax jurisdictions. Headwaters currently has open tax years subject to examination by the IRS and state tax authorities for the years 2013 through 2016. Headwaters recognizes potential liabilities for anticipated tax audit issues in the U.S. and state tax jurisdictions based on estimates of whether, and the extent to which, additional taxes and interest will be due. If events occur (or do not occur) as expected and the payment of these amounts ultimately proves to be unnecessary, the reversal of the liabilities would result in tax benefits being recognized in the period when it is determined the liabilities are no longer required to be recorded in the consolidated financial statements. If the estimate of tax liabilities proves to be less than the ultimate assessment, a further charge to expense would result. It is reasonably possible that the amount of Headwaters' unrecognized income tax benefits could change significantly within the next 12 months. These changes could be the result of Headwaters' ongoing tax audits, the settlement of outstanding audit issues or the lapse of tax statutes of limitation. However, due to the issues being examined, at the current time, an estimate of the range of reasonably possible outcomes cannot be made, beyond amounts currently accrued.

**9. Equity Securities and Stock-Based Compensation**

Treasury Shares Held for Deferred Compensation Obligation – Until December 2016, in accordance with the terms of the Directors' Deferred Compensation Plan (DDCP), non-employee directors could elect to defer certain compensation and choose from various options how the deferred compensation would be invested. One of the investment options was Headwaters common stock. When a director chooses Headwaters stock as an investment option, Headwaters purchased the common stock in accordance with the director's request and is holding the shares until such time as the deferred compensation obligation becomes payable, normally when the director retires from the Board. At such time, the shares held by Headwaters are distributed to the director in satisfaction of the obligation. Headwaters accounts for the purchase of common stock as treasury stock, at cost. The corresponding deferred compensation obligation is reflected in capital in excess of par value. Changes in the fair value of the treasury stock are not recognized. As of December 31, 2016, the treasury stock and related deferred compensation obligation had fair values of approximately \$2.5 million, which was \$1.0 million higher than the carrying values at cost. In December 2016, in connection with the announcement of the Boral transaction (see Note 11), the DDCP plan was modified to eliminate Headwaters stock as an investment option, although prior stock purchases were unaffected by the change.

Stock-Based Compensation – Stock-based compensation expense was approximately \$0.7 million and \$0.5 million for the December 2015 and 2016 quarters, respectively. As of December 31, 2016, there was approximately \$2.1 million of total compensation cost related to unvested awards not yet recognized, which will be recognized in future periods in accordance with applicable vesting terms.

Shelf Registration – In August 2015, Headwaters filed a universal shelf registration statement with the SEC. A prospectus supplement describing the terms of any future securities to be issued is required to be filed before any offering can commence under the registration statement.

**10. Earnings Per Share**

The following table sets forth the computations of basic and diluted EPS for the periods indicated, reflecting the amounts attributable to Headwaters and excluding the amounts attributable to the non-controlling interest in Entegra. In accordance with ASC 260, income from continuing operations for each period is used as the control number in determining whether potentially dilutive common shares should be included in the diluted earnings per

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share computations for those periods, even when the effect of doing so is anti-dilutive to the other per-share amounts.

<i>(in thousands, except per-share amounts)</i>	<b>Three Months Ended December 31,</b>	
	<b>2015</b>	<b>2016</b>
<b>Numerator:</b>		
Income from continuing operations	\$ 12,937	\$ 6,675
Income from continuing operations attributable to non-controlling interest	(296)	(161)
Numerator for basic and diluted earnings per share from continuing operations — income from continuing operations attributable to Headwaters Incorporated	12,641	6,514
Numerator for basic and diluted earnings per share from discontinued operations — income (loss) from discontinued operations, net of income taxes	(216)	153
Numerator for basic and diluted earnings per share — net income attributable to Headwaters Incorporated	<u>\$ 12,425</u>	<u>\$ 6,667</u>
<b>Denominator:</b>		
Denominator for basic earnings per share — weighted-average shares outstanding	73,789	74,237
Effect of dilutive securities — shares issuable upon exercise of options and SARs and vesting of restricted stock	1,576	1,435
Denominator for diluted earnings per share — weighted-average shares outstanding after assumed exercises and vesting	<u>75,365</u>	<u>75,672</u>
<b>Basic and diluted income per share attributable to Headwaters Incorporated:</b>		
From continuing operations	\$ 0.17	\$ 0.09
From discontinued operations	0.00	0.00
	<u>\$ 0.17</u>	<u>\$ 0.09</u>
<b>Anti-dilutive securities not considered in diluted EPS calculation:</b>		
Stock-settled SARs	329	72
Stock options	72	—

**11. Commitments and Contingencies**

Significant new commitments, material changes in commitments and ongoing contingencies as of December 31, 2016, not disclosed elsewhere, are as follows:

Purchase Commitments – Certain CCP contracts with suppliers require Headwaters to make minimum purchases of CCP materials. During the December 2016 quarter, Headwaters entered into additional contracts with significant minimum purchase requirements. As of December 31, 2016, minimum future purchase requirements related to all existing CCP contracts are as follows:

<i>Year ending September 30,</i>	<i>(in thousands)</i>
2017	\$ 40,837
2018	43,881
2019	45,211
2020	46,311
2021	46,738
Thereafter	143,856
	<u>\$ 366,834</u>

Boral Transaction – On November 20, 2016, Headwaters entered into an Agreement and Plan of Merger (the Merger Agreement) with Boral Limited (Boral), an Australian corporation (the Merger), whereby Headwaters agreed to be acquired by Boral. At closing each share of Headwaters' common stock, par value \$0.001 issued and outstanding immediately prior to the effective time will be automatically cancelled and converted into the right to receive \$24.25 in cash. If the Merger is not consummated on or before September 1, 2017, the \$24.25 per share cash payment shall be increased (subject to the satisfaction of certain conditions) by \$0.09 each month thereafter that the

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Merger is not consummated, through the date of November 30, 2017. The Merger Agreement also provides for cash payments to be made to holders of outstanding stock options, stock appreciation rights, unvested restricted stock, and restricted stock units, with payment to be determined based on the spread between the \$24.25 merger cash amount and the respective exercise prices of the common stock equivalents.

The respective boards of directors of both Headwaters and Boral have unanimously approved the Merger Agreement and Headwaters' board has recommended that Headwaters stockholders adopt the Merger Agreement at a special meeting of stockholders to be held February 3, 2017. The Merger Agreement contains customary representations and warranties for both Headwaters and Boral, including covenants and agreements relating to the conduct of Headwaters' business and operations up to the date of closing.

Consummation of the Merger is subject to customary conditions, including without limitation, (i) the approval by the holders of a majority of the voting power of all shares of Headwaters common stock entitled to vote on the Merger; (ii) the expiration or early termination of the waiting period applicable to the consummation of the Merger under the Hart-Scott-Rodino Antitrust Improvements Act of 1976, as amended, and clearance under the Committee on Foreign Investment in the United States and the Investment Canada Act (Canada) R.S.C., 1985, c.28 (1st Supp.), as amended, and any regulations issued thereunder; and (iii) the absence of any law or order that prevents, makes illegal or prohibits the Merger. Each party's obligation to consummate the Merger is subject to certain other conditions, including (a) the accuracy of the other party's representations and warranties (subject to certain materiality qualifications) and (b) performance in all material respects by the other party of its obligations contained in the Merger Agreement. In addition, Boral's obligations to consummate the Merger are subject to the absence of a Company Material Adverse Effect as defined. Consummation of the Merger is not subject to a financing condition. In addition, the Merger Agreement contains a customary "no shop" provision, subject to certain customary exceptions, that, in general, restricts Headwaters' ability to solicit from, discuss with or provide any information to, any third parties regarding or in connection with any alternative acquisition proposal from any such third party.

The Merger Agreement contains certain customary termination rights for Headwaters and Boral. The Merger Agreement may be terminated by either Boral or Headwaters if, among other things, (i) the Merger is not consummated on or before November 30, 2017; (ii) the Merger becomes subject to a final, non-appealable law or order that restrains, makes illegal or prohibits the Merger; or (iii) the requisite stockholder approval is not obtained following a vote of stockholders taken thereon.

Upon termination of the Merger Agreement under specified circumstances, Headwaters will be required to pay Boral a termination fee of \$65.0 million. In addition, under certain specified circumstances, Headwaters has agreed to reimburse Boral for its reasonable expenses in connection with the Merger Agreement and the transactions contemplated thereby, subject to certain specified caps, which reimbursed expenses would be credited against any termination fee that may subsequently be paid to Boral by Headwaters. The Merger Agreement also provides that Boral will be required to pay Headwaters a reverse termination fee of \$75.0 million under specified circumstances.

The foregoing summary of the Merger Agreement and the transactions contemplated thereby does not purport to be complete and is subject to, and qualified in its entirety by, the full text of the Merger Agreement filed as Exhibit 2.2 to our Current Report on Form 8-K filed with the SEC on November 21, 2016 and incorporated herein by reference.

Additional information related to the Merger and the Merger Agreement is set forth in Headwaters' Current Report on Form 8-K filed with the SEC on November 21, 2016. Additional information related to the special meeting of stockholders to be held February 3, 2017 is set forth in Headwaters' proxy statement filed with the SEC on December 29, 2016.

Compensation Arrangements – Cash Performance Unit Awards. The Compensation Committee has approved various grants of performance unit awards to certain officers and employees, to be settled in cash, based on the achievement of certain stipulated goals, all of which are described in detail in the Form 10-K. During the December 2016 quarter, the Committee modified the terms of outstanding performance unit awards to eliminate adjustment for cash flows generated in subsequent periods if the Boral transaction closes. Also during the December 2016 quarter, the Committee approved grants of performance unit awards based upon the generation of Adjusted EBITDA during fiscal 2017, or through the date of closing the Boral transaction, if earlier. Payment for these awards will be made

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50% within 30 days of the closing date of the Boral transaction and 50% six months after the closing date. Otherwise, vesting will occur 50% at the end of fiscal 2018 and 50% at the end of fiscal 2019.

*Executive Change in Control Agreements.* In the December 2016 quarter, the Compensation Committee approved Executive Change in Control Agreements with additional employees with terms substantially consistent with existing agreements, as they are described in the Form 10-K. If terminations associated with a change in control would have occurred on December 31, 2016, the cash severance payments due to the officers and employees (including amounts due under long-term cash awards and the estimated costs of continuing benefits and perquisites) and the excess of the market value of unvested stock-based awards on that date above related exercise prices would have aggregated approximately \$37.2 million (of which approximately \$3.9 million has been expensed and accrued).

*Retention Agreements.* As a result of entering into the Merger Agreement with Boral, Headwaters entered into retention agreements with certain employees to facilitate the continued employment of those employees through and beyond the closing date. Under the terms of the retention agreements, the employees must be continuously employed from the date of the agreement through the date that is six months after the closing date of the merger, at which time retention payments are due the employees. Additionally, under certain conditions these retention payments could still be payable six months following a termination of the Merger Agreement by Boral. Total commitments under these retention agreements aggregate approximately \$5.5 million, none of which has been expensed due to the lack of certainty of a closing date. It is currently expected that the estimated amounts to be paid will be expensed over the requisite time period once a closing date (or alternatively, a termination date) has been determined with some probability.

*Severance Payments.* In addition to the retention payment obligations described above, Headwaters has also agreed to make severance payments to certain employees who are terminated as a consequence of the Boral transaction closing. It is not possible to estimate either the timing or the amount of any severance related payments that could be made in future periods.

Property, Plant and Equipment – As of December 31, 2016, Headwaters was committed to spend approximately \$8.0 million on capital projects that were in various stages of completion.

Legal Matters – Headwaters has ongoing litigation and asserted claims which have been incurred during the normal course of business, including the specific matters discussed below. Headwaters intends to vigorously defend or resolve these matters by settlement, as appropriate. Management does not currently believe that the outcome of these matters will have a material adverse effect on Headwaters' operations, cash flow or financial position.

Headwaters incurred approximately \$0.5 million of expense for legal matters during each of the three months ended December 31, 2015 and 2016. Costs for outside legal counsel comprised a majority of Headwaters' litigation-related costs in the periods presented. Headwaters currently believes the range of potential loss for all unresolved legal matters, excluding costs for outside counsel, is from \$0 up to the amounts sought by claimants and therefore has recorded a liability of \$0 as of December 31, 2016. The substantial claims and damages sought by claimants are not currently deemed to be probable. Headwaters' outside counsel and management currently believe that unfavorable outcomes of outstanding litigation beyond the amount accrued are neither probable nor remote. Accordingly, management cannot express an opinion as to the ultimate amount, if any, of Headwaters' liability, nor is it possible to estimate what litigation-related costs will be in future periods.

The specific matters discussed below raise difficult and complex legal and factual issues, and the resolution of these issues is subject to many uncertainties, including the facts and circumstances of each case, the jurisdiction in which each case is brought, and the future decisions of juries, judges, and arbitrators. Therefore, although management believes that the claims asserted against Headwaters in the named cases lack merit, there is a possibility of material losses in excess of the amount accrued if one or more of the cases were to be determined adversely against Headwaters for a substantial amount of the damages asserted. It is possible that a change in the estimate of probable liability could occur, and the changes could be material. Additionally, as with any litigation, these proceedings require that Headwaters incur substantial costs, including attorneys' fees, managerial time and other personnel resources, in pursuing resolution.

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*Fentress Families Trust.* VFL Technology Corporation (VFL), acquired by HRI in 2004, provides services related to fly ash management to Virginia Electric and Power Company (VEPCO). In February 2012, 383 plaintiffs, most of whom are residents living in the City of Chesapeake, Virginia, filed a complaint in the State of Virginia Chesapeake Circuit Court against 15 defendants, including VEPCO and related companies, and certain other persons associated with the Battlefield Golf Course, including owners, developers, contractors, and others, including VFL and Headwaters, alleging causes of action for nuisance and negligence. The complaint alleges that fly ash used to construct the golf course contaminated the air and surface water exposing plaintiffs to dangerous chemicals and causing personal injury and property damage. Plaintiffs' complaint seeks injunctive relief and damages of approximately \$850.0 million for removal and remediation of the fly ash and the water supply, \$1.9 billion for vexation, \$8.0 million and other unspecified amounts for personal injuries, and \$55.0 million as damages to properties, plus prejudgment interest, attorney fees, and costs. In a related case, other plaintiffs have filed a separate lawsuit asserting the same claims against the same defendants claiming additional damages totaling approximately \$307.2 million. In August 2013 the court ruled on VEPCO's demurrer ordering that claims for personal injury or property damage based upon allegations of groundwater contamination were dismissed but that claims of nuisance and negligence based upon allegations of air-borne ash and contaminated surface water would not be dismissed. In March 2016, the court responded to VFL's motion, ruling that (i) the statute of limitations barred nuisance and negligence claims of all plaintiffs who are not minors and who are not making personal injury claims, and (ii) emotional distress damages claimed by one plaintiff who is typical of all but seven plaintiffs are not cognizable. Plaintiffs moved to amend their complaints, but the motion was denied in August 2016. All but seven Plaintiffs have asserted in discovery that they were not seeking personal injury damages except emotional distress. These cases are based on substantially the same alleged circumstances asserted in complaints filed by the plaintiffs in 2009 and voluntarily dismissed in 2010. Discovery is underway. HRI has filed claims for defense and indemnity with several of its insurers. In 2010, HRI filed suit in the United States District Court for the District of Utah against two insurers that denied coverage based on allegations in the 2009 Fentress complaints. The District Court ruled in the insurers' favor, which ruling was affirmed in October 2014 by the United States Court of Appeals for the Tenth Circuit. Another insurer continues to pay for the defense of the underlying cases under a reservation of rights. The relatively novel fly ash claims of the plaintiffs together with multiple insurance policies and policy periods make insurance coverage issues complex and uncertain. Moreover, plaintiffs' total claims exceed the potential limits of insurance available to HRI. Because resolution of the litigation is uncertain, legal counsel and management cannot express an opinion as to the ultimate amount, if any, of HRI's liability, or the insurers' obligation to indemnify HRI against loss, if any.

*CPM.* In August 2015, CPM Virginia, LLC (CPM), the Battlefield Golf Course developer, filed a complaint in the State of Virginia Richmond Circuit Court against VEPCO, VFL, and Headwaters related to construction of the golf course described in the *Fentress Families Trust* case. The complaint alleges breach of contract, fraud, misrepresentation, estoppel, nuisance, breach of warranties, negligence, and interference with prospective business advantage. CPM's complaint seeks \$840 million in compensatory damages plus attorney fees and costs. VFL has moved to dismiss based on a failure to timely serve the suit on VFL.

In September 2015, CPM filed a separate complaint in the State of Virginia Chesapeake Circuit Court against VFL and Headwaters also related to construction of the golf course described in the *Fentress Families Trust* case, alleging breach of contract and seeking declaratory judgment and compensatory damages in the amount of \$0.5 million plus attorney fees and costs. CPM alleges that HRI should indemnify CPM for past and future expenses incurred in defending against the *Fentress* complaints. Because resolution of the CPM litigation is uncertain, legal counsel and management cannot express an opinion as to the ultimate amount, if any, of VFL or Headwaters' liability, or the insurers' obligation to indemnify VFL and Headwaters against loss, if any.

*Clary.* In August 2014, 77 plaintiffs filed suit in the State of West Virginia Circuit Court of Mason County against four defendants, including American Electric Power Co., Inc., Ohio Power Company and an individual. Plaintiffs claim injury resulting from exposure to coal combustion waste from the Gavin Power Plant in Cheshire, Ohio while working as employees of contractors in the Gavin landfill. Plaintiffs claim wrongful death, failure to warn and protect, negligence per se, negligence, negligent infliction of emotional distress, heightened duty, strict liability, battery, fraud, fraudulent concealment, misrepresentation and related causes of action, seeking unspecified damages for medical monitoring and other costs, loss of consortium, lost wages, personal injuries, and punitive damages. In

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September 2015, the Ohio Power Company filed a third-party complaint against Headwaters and two other entities who were contractors to Ohio Power Company. Ohio Power Company claims that the third-party defendant contractors operated the Gavin landfill and that plaintiffs are former employees or family members of the third-party defendants. Ohio Power Company denies the plaintiffs' allegations, but states that Headwaters and the other third-party defendants are required to indemnify Ohio Power and provide contribution to the extent that Ohio Power is found liable to plaintiffs, including interest, attorney fees, and costs. In April 2016, the case was reassigned to the State of West Virginia Mass Litigation Panel. Discovery is underway. The court's scheduling order has set trial to begin in September 2017. Headwaters has filed claims for defense and indemnity with several of its insurers. Because resolution of the litigation is uncertain, legal counsel and management cannot express an opinion as to the ultimate amount, if any, of Headwaters' liability, or whether insurers have an obligation to indemnify Headwaters against loss, if any.

*John River Cartage.* In January 2012 John River Cartage, Inc. filed suit in the State of Louisiana 18<sup>th</sup> Judicial District, Parish Pointe Coupee against Louisiana Generation, LLC, (LaGen), NRG Energy, Inc., and Headwaters Resources, Inc. (HRI). At the time of action, HRI provided CCP management services to LaGen in connection with LaGen's power generating plant located in New Roads, Louisiana. Plaintiff had been a subcontractor to a previous contractor to LaGen. Plaintiff's original complaint alleged that LaGen and HRI conspired to convert certain materials at the power plant in violation of Louisiana unfair trade practices law. In September 2015, the court allowed plaintiff to amend its complaint to allege that HRI and LaGen violated Louisiana antitrust law. Plaintiff seeks lost profits from sales of the allegedly converted materials, damages to cover debts arising from Plaintiff's business failure, disgorgement of financial benefits, loss of Plaintiff's business valuation, and treble damages and attorney fees, as well as unspecified equitable relief. HRI answered the complaint denying the allegations. Discovery is underway. Trial is set for April 2017. Because resolution of the litigation is uncertain, legal counsel and management cannot express an opinion as to the ultimate amount, if any, of HRI's liability.

*Building Products Matters.* There are litigation and pending and threatened claims made against certain subsidiaries within Headwaters' building products segment, with respect to several products manufactured and sold by its subsidiaries for application by contractors on residential and commercial buildings. The plaintiffs or claimants in these matters typically allege that the structures have suffered damage from water penetration due to some alleged failure of the roofing or wall product. The claims most often involve alleged liabilities associated with certain roofing, stucco, and architectural stone products which are produced and sold by certain subsidiaries of Headwaters.

Building products litigation and claims typically cite damages for alleged personal injuries, property damage, economic loss, unfair business practices and punitive damages. Claims made against Headwaters and its subsidiaries generally have been paid by their insurers, subject to Headwaters' payment of deductibles or self-insured retentions, although such insurance carriers typically have issued "reservation of rights" letters. There is no guarantee of insurance coverage or continuing coverage. These and future proceedings may result in substantial costs to Headwaters and its subsidiaries, including attorney fees, managerial time and other personnel resources and costs. Adverse resolution of these proceedings could have a materially negative effect on Headwaters' businesses, financial condition, and results of operation, and its ability to meet its financial obligations. Although Headwaters carries general and product liability insurance, subject to exclusions and self-insured retentions, Headwaters cannot assure that such insurance coverage will remain available, that Headwaters' insurance carriers will remain viable, will accept claims or that the insured amounts will cover all claims in excess of self-insured retentions. Future rate increases may also make such insurance uneconomical for Headwaters to maintain. Because resolution of the litigation, claims, and insurance coverage is uncertain, legal counsel and management cannot express an opinion as to the ultimate amount, if any, of Headwaters' or its subsidiaries' liability.

*Construction Materials Matters.* In addition, there are litigation and pending and threatened claims made against certain Headwaters subsidiaries within the construction materials segment (HCM), with respect to coal combustion products. The plaintiffs or claimants in these matters have alleged that inhalation or other exposure to fly ash is unsafe, and that HCM has failed to warn about the alleged dangers of fly ash exposure and the use of adequate protection, resulting in personal injury, contamination of land and water, and diminution in property value. The *Fentress Family Trust* and *Clary* cases summarized above are examples of these types of claims. The application of relatively novel fly ash claims to insurance policies is complex and uncertain and HCM has had limited success in tendering defense of such claims to insurers, which is dependent upon the alleged facts and specific policy terms.

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Adverse resolution of these claims and insurance coverage disputes could have a materially negative effect on Headwaters' businesses, financial condition, and results of operation, and its ability to meet its financial obligations. Because resolution of the litigation, claims, and insurance coverage disputes is uncertain, legal counsel and management cannot express an opinion as to the ultimate amount, if any, of HCM's liability.

*Discontinued Coal Cleaning Operations.* The following litigation relates to the discontinued coal cleaning business:

*RLF Chinook Properties.* In September 2015, RLF Chinook Properties, LLC filed suit in the State of Indiana Circuit Court of Clay against Covol Fuels No. 2, LLC, Headwaters Energy Services Corp., other Covol companies (collectively, "Covol"), as well as BRC Chinook, LLC and other BRC affiliates (collectively, "BRC"). Covol entered into a coal recovery agreement with plaintiff in 2007 with respect to coal at the RLF Chinook site. Covol assigned the coal recovery agreement to BRC in 2013. Plaintiff alleges that BRC has failed to fulfill certain obligations under the coal recovery agreement, including failure to submit reclamation plans to State of Indiana for approval and to restore and reclaim the site per the approved plan. Plaintiff alleges that Covol is liable for the claimed breaches under the coal recovery agreement, and seeks unspecified damages, together with attorney fees and costs. Covol has answered the complaint denying the allegations. Because resolution of the litigation is uncertain, legal counsel and management cannot express an opinion as to the ultimate amount, if any, of Covol's liability.

*Other.* Headwaters and its subsidiaries are also involved in other legal proceedings that have arisen in the normal course of business. Because resolution of these proceedings is uncertain, legal counsel and management cannot express an opinion as to the ultimate amount, if any, of Headwaters' liability.

**12. Discontinued Operations**

In 2011, the Board of Directors committed to a plan to sell Headwaters' coal cleaning business, which was part of the energy technology segment. At that time the business met all of the criteria for classification as held for sale and presentation as a discontinued operation. Following the sale of all remaining coal cleaning facilities in 2013, there are no remaining assets held for sale.

The results of operations for the coal cleaning business have been presented as discontinued operations for all periods presented and certain summarized information for the discontinued business is shown in the following table:

<i>(in thousands)</i>	<b>Three Months Ended December 31,</b>	
	<b>2015</b>	<b>2016</b>
Gain (loss) from discontinued operations before income taxes	\$ (346)	\$ 243
Income tax benefit (provision)	130	(90)
<b>Income (loss) from discontinued operations, net of income taxes</b>	<b>\$ (216)</b>	<b>\$ 153</b>

The gain (loss) from operations reflected in the table above represents primarily the activity related to certain litigation which commenced prior to disposal of the business. Certain of this litigation was settled favorably to Headwaters during the March 2016 quarter, resulting in a gain. In accordance with terms of the settlement agreement, Headwaters received additional consideration in the December 2016 quarter and could receive additional cash receipts in the future, dependent primarily upon future coal sales by the buyer. These potential cash receipts, including the above revenue amounts, are being recognized in the periods when received.

Headwaters sold all of its coal cleaning facilities in 2012 and 2013, and recognized estimated gains on the sales dates. Subsequent to the dates of sale, adjustments of the previously recognized estimated gains on the sales transactions have been recorded, including the reported amounts reflected in the table. Headwaters currently expects that additional adjustments to the recognized gains and losses may be recorded in the future as certain contingencies are resolved. For all sales transactions, a majority of the consideration was in the form of potential production royalties and deferred purchase price, which amounts are dependent upon future plant production levels. Potential future production royalties and deferred purchase price on the sales transactions were not considered as being

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probable in the original gain calculations and are being accounted for in the periods if and when any such amounts are received.

In accordance with the terms of the asset purchase agreement for one of the sales transactions, the buyer of the coal cleaning facilities agreed to assume the lease and reclamation obligations related to certain of the facilities. Subsequent to the date of sale, the Headwaters subsidiaries which sold the facilities amended the purchase agreement to provide the buyer with additional time to make payments, as well as fulfill contractual requirements related to the assumed reclamation obligations. One of Headwaters' subsidiaries is currently performing permit reclamation responsibilities at one site. As of September 30, 2016 and December 31, 2016, approximately \$9.3 million and \$9.0 million, respectively, was accrued for this reclamation liability.

Headwaters currently expects to continue to reflect as discontinued operations all activity related to the former coal cleaning business, at least until such time as the significant reclamation obligation is satisfied.

**13. Condensed Consolidating Financial Information**

Headwaters' borrowings under the Term Loan Facility (and the 7¼% senior notes until they were fully repaid in September 2016) are jointly and severally, fully and unconditionally guaranteed by Headwaters Incorporated and by substantially all of Headwaters' 100%-owned domestic subsidiaries. Separate stand-alone financial statements and disclosures for Headwaters Incorporated and each of the guarantor subsidiaries are not presented because the guarantees are full and unconditional and the guarantor subsidiaries have joint and several liability.

There are no significant restrictions on the ability of Headwaters Incorporated to obtain funds from the guarantor subsidiaries nor on the ability of the guarantor subsidiaries to obtain funds from Headwaters Incorporated or other guarantor subsidiaries. Non-guaranteeing entities include subsidiaries that are not 100% owned, foreign subsidiaries and joint ventures in which Headwaters has a non-controlling ownership interest.

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**CONDENSED CONSOLIDATING BALANCE SHEET — September 30, 2016**

<i>(in thousands)</i>	Guarantor Subsidiaries	Non- guarantor Subsidiaries	Parent Company	Eliminations and Reclassifications	Headwaters Consolidated
<b>ASSETS</b>					
<b>Current assets:</b>					
Cash and cash equivalents	\$ 27,012	\$ 5,304	\$ 32,982	\$ —	\$ 65,298
Trade receivables, net	145,443	6,641	—	—	152,084
Inventories	67,549	5,119	—	—	72,668
Current income taxes	—	—	59,989	(58,802)	1,187
Other	11,975	1,481	61	—	13,517
<b>Total current assets</b>	<b>251,979</b>	<b>18,545</b>	<b>93,032</b>	<b>(58,802)</b>	<b>304,754</b>
<b>Property, plant and equipment, net</b>	<b>179,758</b>	<b>9,852</b>	<b>17,182</b>	<b>—</b>	<b>206,792</b>
<b>Other assets:</b>					
Goodwill	248,016	42,487	—	—	290,503
Intangible assets, net	282,239	36,923	—	—	319,162
Investments in subsidiaries	—	—	721,760	(721,760)	—
Intercompany accounts and notes	26,707	—	701,040	(727,747)	—
Deferred income taxes	—	23,083	57,053	(12,077)	68,059
Other	13,293	10,922	24,958	—	49,173
<b>Total other assets</b>	<b>570,255</b>	<b>113,415</b>	<b>1,504,811</b>	<b>(1,461,584)</b>	<b>726,897</b>
<b>Total assets</b>	<b>\$ 1,001,992</b>	<b>\$ 141,812</b>	<b>\$ 1,615,025</b>	<b>\$ (1,520,386)</b>	<b>\$ 1,238,443</b>
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>					
<b>Current liabilities:</b>					
Accounts payable	\$ 27,659	\$ 1,301	\$ 1,251	\$ —	\$ 30,211
Accrued personnel costs	14,945	519	29,902	—	45,366
Current income taxes	56,553	2,249	—	(58,802)	—
Other accrued liabilities	55,942	5,002	2,841	—	63,785
Current portion of long-term debt	—	—	7,785	—	7,785
<b>Total current liabilities</b>	<b>155,099</b>	<b>9,071</b>	<b>41,779</b>	<b>(58,802)</b>	<b>147,147</b>
<b>Long-term liabilities:</b>					
Long-term debt, net	—	—	746,716	—	746,716
Income taxes	12,077	—	—	(12,077)	—
Intercompany accounts and notes	—	211,087	516,660	(727,747)	—
Other	4,581	16,941	19,708	—	41,230
<b>Total long-term liabilities</b>	<b>16,658</b>	<b>228,028</b>	<b>1,283,084</b>	<b>(739,824)</b>	<b>787,946</b>
<b>Total liabilities</b>	<b>171,757</b>	<b>237,099</b>	<b>1,324,863</b>	<b>(798,626)</b>	<b>935,093</b>
<b>Redeemable non-controlling interest in consolidated subsidiary</b>	<b>—</b>	<b>13,363</b>	<b>—</b>	<b>—</b>	<b>13,363</b>
<b>Stockholders' equity:</b>					
Common stock	—	—	74	—	74
Capital in excess of par value	711,755	52,429	733,292	(764,359)	733,117
Retained earnings (accumulated deficit)	118,480	(161,079)	(441,793)	42,599	(441,793)
Treasury stock	—	—	(1,411)	—	(1,411)
<b>Total stockholders' equity</b>	<b>830,235</b>	<b>(108,650)</b>	<b>290,162</b>	<b>(721,760)</b>	<b>289,987</b>
<b>Total liabilities and stockholders' equity</b>	<b>\$ 1,001,992</b>	<b>\$ 141,812</b>	<b>\$ 1,615,025</b>	<b>\$ (1,520,386)</b>	<b>\$ 1,238,443</b>

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**CONDENSED CONSOLIDATING BALANCE SHEET — December 31, 2016**

<i>(in thousands)</i>	Guarantor Subsidiaries	Non- guarantor Subsidiaries	Parent Company	Eliminations and Reclassifications	Headwaters Consolidated
<b>ASSETS</b>					
<b>Current assets:</b>					
Cash and cash equivalents	\$ 27,568	\$ 7,661	\$ 35,629	\$ —	\$ 70,858
Trade receivables, net	111,306	6,966	—	—	118,272
Inventories	75,253	5,213	—	—	80,466
Current income taxes	—	—	60,471	(58,566)	1,905
Other	11,924	491	409	—	12,824
<b>Total current assets</b>	<b>226,051</b>	<b>20,331</b>	<b>96,509</b>	<b>(58,566)</b>	<b>284,325</b>
<b>Property, plant and equipment, net</b>	<b>194,299</b>	<b>9,743</b>	<b>8,597</b>	<b>—</b>	<b>212,639</b>
<b>Other assets:</b>					
Goodwill	252,553	43,654	—	—	296,207
Intangible assets, net	273,594	36,020	—	—	309,614
Investments in subsidiaries	—	—	739,326	(739,326)	—
Intercompany accounts and notes	51,464	—	667,380	(718,844)	—
Deferred income taxes	—	22,993	58,303	(11,929)	69,367
Other	12,155	10,982	24,906	—	48,043
<b>Total other assets</b>	<b>589,766</b>	<b>113,649</b>	<b>1,489,915</b>	<b>(1,470,099)</b>	<b>723,231</b>
<b>Total assets</b>	<b>\$ 1,010,116</b>	<b>\$ 143,723</b>	<b>\$ 1,595,021</b>	<b>\$ (1,528,665)</b>	<b>\$ 1,220,195</b>
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>					
<b>Current liabilities:</b>					
Accounts payable	\$ 24,205	\$ 1,119	\$ 668	\$ —	\$ 25,992
Accrued personnel costs	10,598	472	20,378	—	31,448
Current income taxes	56,164	2,402	—	(58,566)	—
Other accrued liabilities	54,077	4,916	2,628	—	61,621
<b>Total current liabilities</b>	<b>145,044</b>	<b>8,909</b>	<b>23,674</b>	<b>(58,566)</b>	<b>119,061</b>
<b>Long-term liabilities:</b>					
Long-term debt, net	—	—	740,402	—	740,402
Intercompany accounts and notes	—	212,135	506,709	(718,844)	—
Other	17,512	17,564	21,367	(11,929)	44,514
<b>Total long-term liabilities</b>	<b>17,512</b>	<b>229,699</b>	<b>1,268,478</b>	<b>(730,773)</b>	<b>784,916</b>
<b>Total liabilities</b>	<b>162,556</b>	<b>238,608</b>	<b>1,292,152</b>	<b>(789,339)</b>	<b>903,977</b>
<b>Redeemable non-controlling interest in consolidated subsidiary</b>	<b>—</b>	<b>13,524</b>	<b>—</b>	<b>—</b>	<b>13,524</b>
<b>Stockholders' equity:</b>					
Common stock	—	—	75	—	75
Capital in excess of par value	711,756	52,429	739,331	(764,360)	739,156
Retained earnings (accumulated deficit)	135,804	(160,838)	(435,126)	25,034	(435,126)
Treasury stock	—	—	(1,411)	—	(1,411)
<b>Total stockholders' equity</b>	<b>847,560</b>	<b>(108,409)</b>	<b>302,869</b>	<b>(739,326)</b>	<b>302,694</b>
<b>Total liabilities and stockholders' equity</b>	<b>\$ 1,010,116</b>	<b>\$ 143,723</b>	<b>\$ 1,595,021</b>	<b>\$ (1,528,665)</b>	<b>\$ 1,220,195</b>

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**CONDENSED CONSOLIDATING STATEMENT OF INCOME**  
**Three Months Ended December 31, 2015**

<i>(in thousands)</i>	Guarantor Subsidiaries	Non- guarantor Subsidiaries	Parent Company	Eliminations	Headwaters Consolidated
<b>Revenue:</b>					
Building products	\$ 89,395	\$ 12,200	\$ —	\$ —	\$ 101,595
Construction materials	116,248	—	—	—	116,248
Energy technology	575	—	—	—	575
<b>Total revenue</b>	<b>206,218</b>	<b>12,200</b>	<b>—</b>	<b>—</b>	<b>218,418</b>
<b>Cost of revenue:</b>					
Building products	60,987	8,565	—	—	69,552
Construction materials	84,277	—	—	—	84,277
Energy technology	318	—	—	—	318
<b>Total cost of revenue</b>	<b>145,582</b>	<b>8,565</b>	<b>—</b>	<b>—</b>	<b>154,147</b>
<b>Gross profit</b>	<b>60,636</b>	<b>3,635</b>	<b>—</b>	<b>—</b>	<b>64,271</b>
<b>Operating expenses:</b>					
Selling, general and administrative	27,694	1,694	5,494	—	34,882
Amortization	4,198	368	—	—	4,566
<b>Total operating expenses</b>	<b>31,892</b>	<b>2,062</b>	<b>5,494</b>	<b>—</b>	<b>39,448</b>
<b>Operating income (loss)</b>	<b>28,744</b>	<b>1,573</b>	<b>(5,494)</b>	<b>—</b>	<b>24,823</b>
<b>Other income (expense):</b>					
Net interest expense	(100)	—	(8,117)	—	(8,217)
Equity in earnings of subsidiaries	—	—	18,626	(18,626)	—
Other, net	(43)	(26)	—	—	(69)
<b>Total other income (expense), net</b>	<b>(143)</b>	<b>(26)</b>	<b>10,509</b>	<b>(18,626)</b>	<b>(8,286)</b>
<b>Income from continuing operations before income taxes</b>	<b>28,601</b>	<b>1,547</b>	<b>5,015</b>	<b>(18,626)</b>	<b>16,537</b>
Income tax benefit (provision)	(10,410)	(600)	7,410	—	(3,600)
<b>Income from continuing operations</b>	<b>18,191</b>	<b>947</b>	<b>12,425</b>	<b>(18,626)</b>	<b>12,937</b>
Loss from discontinued operations, net of income taxes	—	(216)	—	—	(216)
<b>Net income</b>	<b>18,191</b>	<b>731</b>	<b>12,425</b>	<b>(18,626)</b>	<b>12,721</b>
Net income attributable to non-controlling interest	—	(296)	—	—	(296)
<b>Net income attributable to Headwaters Incorporated</b>	<b>\$ 18,191</b>	<b>\$ 435</b>	<b>\$ 12,425</b>	<b>\$ (18,626)</b>	<b>\$ 12,425</b>

**HEADWATERS INCORPORATED**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**December 31, 2016**  
**(Unaudited)**

**CONDENSED CONSOLIDATING STATEMENT OF INCOME**  
**Three Months Ended December 31, 2016**

<i>(in thousands)</i>	Guarantor Subsidiaries	Non- guarantor Subsidiaries	Parent Company	Eliminations	Headwaters Consolidated
<b>Revenue:</b>					
Building products	\$ 120,079	\$ 14,962	\$ —	\$ —	\$ 135,041
Construction materials	119,991	—	—	—	119,991
Energy technology	543	—	—	—	543
<b>Total revenue</b>	<b>240,613</b>	<b>14,962</b>	<b>—</b>	<b>—</b>	<b>255,575</b>
<b>Cost of revenue:</b>					
Building products	84,778	11,751	—	—	96,529
Construction materials	88,264	—	—	—	88,264
Energy technology	163	—	—	—	163
<b>Total cost of revenue</b>	<b>173,205</b>	<b>11,751</b>	<b>—</b>	<b>—</b>	<b>184,956</b>
<b>Gross profit</b>	<b>67,408</b>	<b>3,211</b>	<b>—</b>	<b>—</b>	<b>70,619</b>
<b>Operating expenses:</b>					
Selling, general and administrative	34,012	2,124	8,845	—	44,981
Amortization	5,394	904	—	—	6,298
<b>Total operating expenses</b>	<b>39,406</b>	<b>3,028</b>	<b>8,845</b>	<b>—</b>	<b>51,279</b>
<b>Operating income (loss)</b>	<b>28,002</b>	<b>183</b>	<b>(8,845)</b>	<b>—</b>	<b>19,340</b>
<b>Other income (expense):</b>					
Net interest expense	(124)	(2)	(8,793)	—	(8,919)
Equity in earnings of subsidiaries	—	—	17,565	(17,565)	—
Other, net	(74)	228	—	—	154
<b>Total other income (expense), net</b>	<b>(198)</b>	<b>226</b>	<b>8,772</b>	<b>(17,565)</b>	<b>(8,765)</b>
<b>Income (loss) from continuing operations before income taxes</b>	<b>27,804</b>	<b>409</b>	<b>(73)</b>	<b>(17,565)</b>	<b>10,575</b>
Income tax benefit (provision)	(10,480)	(160)	6,740	—	(3,900)
<b>Income from continuing operations</b>	<b>17,324</b>	<b>249</b>	<b>6,667</b>	<b>(17,565)</b>	<b>6,675</b>
Income from discontinued operations, net of income taxes	—	153	—	—	153
<b>Net income</b>	<b>17,324</b>	<b>402</b>	<b>6,667</b>	<b>(17,565)</b>	<b>6,828</b>
Net income attributable to non-controlling interest	—	(161)	—	—	(161)
<b>Net income attributable to Headwaters Incorporated</b>	<b>\$ 17,324</b>	<b>\$ 241</b>	<b>\$ 6,667</b>	<b>\$ (17,565)</b>	<b>\$ 6,667</b>

**HEADWATERS INCORPORATED**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**December 31, 2016**  
**(Unaudited)**

**CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS**  
**Three Months Ended December 31, 2015**

<i>(in thousands)</i>	<b>Guarantor Subsidiaries</b>	<b>Non- guarantor Subsidiaries</b>	<b>Parent Company</b>	<b>Eliminations</b>	<b>Headwaters Consolidated</b>
<b>Cash flows from operating activities:</b>					
Net income	\$ 18,191	\$ 731	\$ 12,425	\$ (18,626)	\$ 12,721
Adjustments to reconcile net income to net cash provided by (used in) operating activities:					
Depreciation and amortization	12,877	746	159	—	13,782
Interest expense related to amortization of debt issue costs and debt discount	—	—	567	—	567
Stock-based compensation	259	—	449	—	708
Deferred income taxes	—	—	6,482	—	6,482
Tax benefit from exercise of stock appreciation rights and vesting of restricted stock	(63)	—	(1)	—	(64)
Net loss (gain) on disposition of property, plant and equipment	(49)	2	—	—	(47)
Net loss of unconsolidated joint venture	—	13	—	—	13
Equity in earnings of subsidiaries	—	—	(18,626)	18,626	—
Decrease in trade receivables	43,227	294	—	—	43,521
Increase in inventories	(889)	(370)	—	—	(1,259)
Decrease in accounts payable and accrued liabilities	(20,444)	(735)	(13,255)	—	(34,434)
Other changes in operating assets and liabilities, net	2,153	205	(2,781)	—	(423)
<b>Net cash provided by (used in) operating activities</b>	<b>55,262</b>	<b>886</b>	<b>(14,581)</b>	<b>—</b>	<b>41,567</b>
<b>Cash flows from investing activities:</b>					
Business acquisitions	(34,602)	(22,699)	—	—	(57,301)
Purchase of property, plant and equipment	(6,727)	(56)	(902)	—	(7,685)
Proceeds from disposition of property, plant and equipment	107	(12)	—	—	95
Net increase in long-term receivables and deposits	(1,178)	—	(123)	—	(1,301)
Net change in other assets	(78)	(38)	(1,241)	—	(1,357)
<b>Net cash used in investing activities</b>	<b>(42,478)</b>	<b>(22,805)</b>	<b>(2,266)</b>	<b>—</b>	<b>(67,549)</b>
<b>Cash flows from financing activities:</b>					
Payments on long-term debt	—	—	(1,062)	—	(1,062)
Dividends paid to non-controlling interest in consolidated subsidiary	—	(355)	—	—	(355)
Employee stock purchases	275	11	88	—	374
Tax benefit from exercise of stock appreciation rights and vesting of restricted stock	63	—	1	—	64
Intercompany transfers	(10,578)	22,401	(11,823)	—	0
<b>Net cash provided by (used in) financing activities</b>	<b>(10,240)</b>	<b>22,057</b>	<b>(12,796)</b>	<b>—</b>	<b>(979)</b>
<b>Net increase (decrease) in cash and cash equivalents</b>	<b>2,544</b>	<b>138</b>	<b>(29,643)</b>	<b>—</b>	<b>(26,961)</b>
Cash and cash equivalents, beginning of period	25,819	3,577	113,201	—	142,597
<b>Cash and cash equivalents, end of period</b>	<b>\$ 28,363</b>	<b>\$ 3,715</b>	<b>\$ 83,558</b>	<b>\$ —</b>	<b>\$ 115,636</b>

**HEADWATERS INCORPORATED**  
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**December 31, 2016**  
**(Unaudited)**

**CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS**  
**Three Months Ended December 31, 2016**

<i>(in thousands)</i>	Guarantor Subsidiaries	Non- guarantor Subsidiaries	Parent Company	Eliminations	Headwaters Consolidated
<b>Cash flows from operating activities:</b>					
Net income	\$ 17,324	\$ 402	\$ 6,667	\$ (17,565)	\$ 6,828
Adjustments to reconcile net income to net cash provided by (used in) operating activities:					
Depreciation and amortization	15,809	1,326	707	—	17,842
Interest expense related to amortization of debt issue costs and debt discount	—	—	930	—	930
Stock-based compensation	188	—	297	—	485
Deferred income taxes	—	90	3,820	—	3,910
Tax benefit from exercise of stock appreciation rights and vesting of restricted stock	—	—	(5,257)	—	(5,257)
Net loss (gain) on disposition of property, plant and equipment	(117)	3	—	—	(114)
Net loss of unconsolidated joint venture	—	12	—	—	12
Equity in earnings of subsidiaries	—	—	(17,565)	17,565	0
Decrease (increase) in trade receivables	34,137	(325)	—	—	33,812
Increase in inventories	(7,972)	(155)	—	—	(8,127)
Decrease in accounts payable and accrued liabilities	(10,350)	(436)	(10,353)	—	(21,139)
Other changes in operating assets and liabilities, net	(10,388)	606	8,261	—	(1,521)
<b>Net cash provided by (used in) operating activities</b>	<b>38,631</b>	<b>1,523</b>	<b>(12,493)</b>	<b>—</b>	<b>27,661</b>
<b>Cash flows from investing activities:</b>					
Purchase of property, plant and equipment	(14,470)	(228)	(842)	—	(15,540)
Proceeds from disposition of property, plant and equipment	137	25	—	—	162
Net decrease (increase) in long-term receivables and deposits	901	3	(53)	—	851
Net change in other assets	(308)	(14)	2,154	—	1,832
<b>Net cash provided by (used in) investing activities</b>	<b>(13,740)</b>	<b>(214)</b>	<b>1,259</b>	<b>—</b>	<b>(12,695)</b>
<b>Cash flows from financing activities:</b>					
Payments on long-term debt	—	—	(15,000)	—	(15,000)
Employee stock purchases	235	27	75	—	337
Tax benefit from exercise of stock appreciation rights and vesting of restricted stock	—	—	5,257	—	5,257
Intercompany transfers	(24,570)	1,021	23,549	—	0
<b>Net cash provided by (used in) financing activities</b>	<b>(24,335)</b>	<b>1,048</b>	<b>13,881</b>	<b>—</b>	<b>(9,406)</b>
<b>Net increase in cash and cash equivalents</b>	<b>556</b>	<b>2,357</b>	<b>2,647</b>	<b>—</b>	<b>5,560</b>
Cash and cash equivalents, beginning of period	27,012	5,304	32,982	—	65,298
<b>Cash and cash equivalents, end of period</b>	<b>\$ 27,568</b>	<b>\$ 7,661</b>	<b>\$ 35,629</b>	<b>\$ —</b>	<b>\$ 70,858</b>

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion and analysis should be read in conjunction with the interim condensed consolidated financial statements and related notes included in this Form 10-Q. Our fiscal year ends on September 30 and unless otherwise noted, references to years refer to our fiscal year rather than a calendar year.

### Overview

*Consolidation and Segments.* The consolidated financial statements include the accounts of Headwaters, all of our subsidiaries, and other entities in which we have a controlling interest. All significant intercompany transactions and accounts are eliminated in consolidation. We currently operate primarily in two building materials-oriented business segments: building products and construction materials, and have several product lines within those segments. The end uses for our products and materials include new housing construction, residential repair and remodeling, and commercial, institutional and infrastructure construction. Our third non-core operating segment is energy technology.

*Operations and Products.* In the building products segment, we design, manufacture, and sell manufactured architectural stone, exterior siding accessories (such as shutters, mounting blocks, and vents), roofing materials, windows and other building products. We manufacture our building products in approximately 20 locations. Revenues consist of product sales to wholesale and retail distributors, contractors and other users of building products.

Over the last several years, we have closed several acquisitions within our building products segment, as follows:

- In December 2012, we acquired the assets of Klear Lumber, Inc., a manufacturer of PVC trim board and moulding products;
- In December 2013, we acquired 80% of the equity interests in the business of Roof Tile, Inc., a manufacturer of high quality concrete roof tiles and accessories sold primarily under the Entegra brand;
- In May 2014, we acquired the stone-coated metal roofing business of Metals USA Building Products, L.P., the products of which are sold under the Gerard and Allmet brands;
- In fiscal 2015, we acquired one small business in the building products industry;
- In November 2015, we acquired 100% of the equity interests in several related companies, together which comprise a stone-coated metal roofing business known as Metro Roof Products;
- In December 2015, we acquired certain assets and assumed certain liabilities of Enviroshake Inc., a company that manufactures and sells composite roofing products;
- In January 2016, we acquired certain assets of a small decking and railing business;
- In April 2016, we completed the acquisition of a small concrete roof tile business; and
- In August 2016, we acquired the assets of Krestmark, a business that manufactures and sells high quality vinyl windows in the U.S.

Our construction materials business acquires fly ash from coal-fueled electric generating utilities. Using a nationwide storage and distribution network, we sell fly ash directly to concrete manufacturers who use it as a mineral admixture for the partial replacement of portland cement in concrete. In addition to fly ash and other coal combustion products (CCP) sales, revenues also include CCP disposal services provided to utilities. In 2014 and 2015, we acquired two small businesses in the CCP industry and one in the concrete block business, and in March 2016 we completed the acquisition of Synthetic Materials, LLC, a synthetic gypsum processing and marketing business.

Historically and for all of fiscal 2016, the block product business was a part of the building products segment. However, commencing in the December 2016 quarter, the construction materials segment includes the block product business. Certain prior period amounts to report the concrete block business with the construction materials segment have also been reclassified to conform to the current period's presentation. This reporting change has been made because of the following changes, as well as others, in management and operations, all of which became operative effective as of October 1, 2016:

- The chief operating decision maker makes operating and resource allocation decisions considering the combined financial information for construction materials and the block group, which have similar economic characteristics;
- The block group management and accounting personnel report to the construction materials segment's management;
- Certain operational activities for the construction materials and block group are being closely coordinated to capture synergies and improve efficiencies. For example, the transportation groups were brought together to promote backhauling, reduce repair and maintenance costs, and minimize down time. Construction materials management also provides oversight for certain other operational activities; and
- Fly ash storage is being initiated at block production sites to facilitate substitution of fly ash for portland cement used in manufacturing block products.

The non-core energy technology segment has been focused on reducing waste and increasing the value of energy-related feedstocks, primarily in the area of low-value oil. Revenues for the energy technology segment consist primarily of catalyst sales to oil refineries. In September 2011, we committed to a plan to sell our coal cleaning business and since then the coal cleaning business has been presented as a discontinued operation. In January 2013, we sold all of our remaining coal cleaning facilities.

*Building Products Segment.* Our strategy in the building products segment is to obtain growth with leadership economics, which includes four elements: (1) increase the number of products we are selling to core customers through internal development and bolt-on acquisitions; (2) focus on a total customer solution to value creation for our customers, rather than solely on price and product; (3) leverage our sales and marketing spend to core customers; and (4) standardize non-customer interfacing infrastructure. We believe we have successfully executed our strategy over the past several years, adding new trim, moulding, roofing and window products to our portfolio, while improving margins.

*Construction Materials Segment.* The four elements noted above for our building products segment are also operative for the construction materials segment. In addition, our strategy in this segment includes the negotiation of long-term contracts with suppliers, supported by investment in transportation and storage infrastructure for the marketing and sale of CCPs. Demand for CCPs is somewhat dependent on federal and state funding of infrastructure projects, and is associated with demand for portland cement. We are continuing our efforts to expand the demand for high-quality CCPs, develop more uses for lower-quality CCPs, and expand our CCP disposal services and site service revenue generated from CCP management.

*Seasonality and Weather.* Both our building products and construction materials segments are greatly impacted by seasonality. Accordingly, revenues and profitability are generally highest in the June and September quarters.

*Capitalization and Liquidity.* In December 2013, we issued \$150.0 million of 7¼% senior notes for net proceeds of approximately \$146.7 million. Most of those net proceeds were used to acquire some of the businesses described above.

In connection with several transactions during the March 2015 quarter, we significantly restructured our long-term debt, including repayment of our outstanding convertible senior subordinated notes. We entered into a new Term Loan Facility, under which a senior secured loan for \$425.0 million was obtained. This variable-rate loan currently carries an interest rate of 4.0% and matures in March 2022. The net proceeds of approximately \$414.7 million were used to pay the redemption price in connection with the redemption of all of the outstanding 7-5/8% senior secured notes which carried a maturity date of April 2019. Also, our ABL Revolver was amended to extend its maturity to March 2020, subject to certain early termination provisions, with more favorable interest rates.

In August 2016, we entered into an incremental amendment to the Term Loan Facility for an additional senior secured loan totaling \$350.0 million, with substantially the same terms as the original loan of \$425.0 million. Net

proceeds were approximately \$341.6 million and were used to acquire Krestmark and to redeem the remaining outstanding \$99.0 million of the 7¼% senior notes.

Currently, except for required repayments of the Term Loan Facility beginning in the September 2018 quarter of approximately \$1.9 million per quarter, we have no debt maturities until March 2022. As of December 31, 2016, we had approximately \$70.9 million of cash on hand and total liquidity of approximately \$128.3 million. Additionally, we expect positive cash flow to be generated from operations over the next 12 months.

Capital expenditures for each of the fiscal years 2014 through 2016 ranged from approximately \$36.0 million to \$53.0 million, and are currently expected to be approximately \$45.0 million to \$65.0 million during 2017, depending largely on what growth opportunities are pursued.

In summary, our strategy for fiscal 2017 and subsequent years is to continue activities to improve operational efficiencies and reduce operating costs. We also plan to pursue growth opportunities through targeted capital expenditures and strategic acquisitions of niche products or entities that expand our current operating platform when opportunities arise.

*Boral Transaction.* As explained in more detail in Note 11 to the consolidated financial statements, on November 20, 2016, we entered into an Agreement and Plan of Merger with Boral Limited, an Australian corporation, whereby we agreed to be acquired by Boral. The respective boards of directors of both Headwaters and Boral have unanimously approved the Merger Agreement and our board has recommended that Headwaters stockholders adopt the Merger Agreement at a special meeting of stockholders to be held February 3, 2017. The Merger Agreement contains customary representations and warranties for both Headwaters and Boral, including covenants and agreements relating to the conduct of our business and operations up to the date of closing.

Consummation of the Merger is subject to customary conditions, including without limitation, (i) the approval by the holders of a majority of the voting power of all shares of our common stock entitled to vote on the Merger; (ii) the expiration or early termination of the waiting period applicable to the consummation of the Merger under the Hart-Scott-Rodino Antitrust Improvements Act of 1976, as amended, and clearance under the Committee on Foreign Investment in the United States and the Investment Canada Act (Canada) R.S.C., 1985, c.28 (1st Supp.), as amended, and any regulations issued thereunder; and (iii) the absence of any law or order that prevents, makes illegal or prohibits the Merger. Each party's obligation to consummate the Merger is subject to certain other conditions, including (a) the accuracy of the other party's representations and warranties (subject to certain materiality qualifications) and (b) performance in all material respects by the other party of its obligations contained in the Merger Agreement. In addition, Boral's obligations to consummate the Merger are subject to the absence of a Company Material Adverse Effect as defined in the Merger Agreement. Consummation of the Merger is not subject to a financing condition. In addition, the Merger Agreement contains a customary "no shop" provision, subject to certain customary exceptions, that, in general, restricts our ability to solicit from, discuss with or provide any information to, any third parties regarding or in connection with any alternative acquisition proposal from any such third party.

The Merger Agreement contains certain customary termination rights for Boral and us. The Merger Agreement may be terminated by either Boral or us if, among other things, (i) the Merger is not consummated on or before November 30, 2017; (ii) the Merger becomes subject to a final, non-appealable law or order that restrains, makes illegal or prohibits the Merger; or (iii) the requisite stockholder approval is not obtained following a vote of stockholders taken thereon.

Upon termination of the Merger Agreement under certain specified circumstances, we will be required to pay Boral a termination fee of \$65.0 million. In addition, under certain specified circumstances, we have agreed to reimburse Boral for its reasonable expenses in connection with the Merger Agreement and the transactions contemplated thereby, subject to certain specified caps, which reimbursed expenses would be credited against any termination fee that may subsequently be paid to Boral by us. The Merger Agreement also provides that Boral will be required to pay us a reverse termination fee of \$75.0 million under certain specified circumstances.

The foregoing summary of the Merger Agreement and the transactions contemplated thereby does not purport to be complete and is subject to, and qualified in its entirety by, the full text of the Merger Agreement filed as Exhibit 2.2 to our Current Report on Form 8-K filed with the SEC on November 21, 2016 and incorporated herein by reference.

Additional information related to the Merger and the Merger Agreement is set forth in our Current Report on Form 8-K filed with the SEC on November 21, 2016. Additional information related to the special meeting of stockholders to be held February 3, 2017 is set forth in our proxy statement filed with the SEC on December 29, 2016.

### **Quarter Ended December 31, 2016 Compared to Quarter Ended December 31, 2015**

The information set forth below compares our operating results for the quarter ended December 31, 2016, the first quarter of our 2017 fiscal year (2017) with operating results for the quarter ended December 31, 2015, the first quarter of our 2016 fiscal year (2016). Except as noted, the references to captions in the Statements of Income refer to continuing operations only.

*Summary.* Our 2017 consolidated revenue increased by 17% to \$255.6 million from \$218.4 million for 2016. Gross profit was \$70.6 million, compared to \$64.3 million in 2016, and operating income was \$19.3 million, compared to \$24.8 million in 2016. Certain non-routine merger and acquisition-related costs, primarily related to the Boral transaction, impacted operating income in 2017. Income from continuing operations was \$6.7 million, or \$0.09 per diluted share, for 2017, compared to \$12.9 million, or \$0.17 per diluted share, for 2016. Discontinued operations were immaterial in both 2017 and 2016.

Although total precipitation in the southern United States during the first quarter of 2017 was less than in the prior year, the actual number of business days with rain increased significantly year-over-year, leading to interruptions in construction activities in the Southeast, and Texas specifically. The increase in rain days negatively impacted revenue for our activities with Southeast exposure, including windows, block, and ash.

*Revenue and Gross Margins.* The major components of segment revenue, along with gross margins, are discussed in the sections below.

*Building Products Segment.* Building products revenue increased 33%, from \$101.6 million in 2016 to \$135.0 million in 2017. Gross profit was \$38.5 million compared to \$32.0 million in 2016 and operating income was \$11.4 million compared to \$11.7 million in 2016.

We completed our first full quarter with the Krestmark window acquisition in our Building Products segment, and this was the primary driver of revenue growth in 2017. Our strategy is to expand window sales from Texas, west to Phoenix and east to Atlanta. During the quarter we expanded our sales in the Phoenix market and in January 2017, we closed a small window acquisition in the Atlanta market. We believe we are now well positioned in the new residential construction markets in the southern half of the United States.

Roofing revenue increased by 20% during the quarter, however we experienced inefficiencies from the consolidation of our stone-coated manufacturing facilities. We anticipate the completion of the integration during the March 2017 quarter and margin expansion thereafter, reflecting the synergies of the combination. The increased margins combined with top line growth should result in superior roofing performance during the second half of the fiscal year.

While we have experienced an increase in resin material costs, including PVC and polypropylene, we believe in the second half of the fiscal year we will be able to pass through these increased costs and mitigate any impact on margins. We believe the combination of passing through costs, improvement in roofing margins, and continued revenue growth positions us well for the 2017 construction season.

Underlying fundamentals of our end-markets continued to strengthen in calendar 2016 as single family housing starts are growing modestly. Builders have experienced shortages in skilled labor and construction labor, which have contributed to a more gradual recovery, but demand remains strong for our building products used in new residential construction. Many repair and remodel markets across the country are also gradually improving, although roofing demand is somewhat dependent upon storm generated activity.

New housing construction and residential repair and remodeling, which experienced significant declines in activity several years ago, have seen some recovery in recent years, although the recovery has been uneven. There have been and continue to be significant regional differences in the strength of the improvement that has occurred. For example, the recovery has been more robust in some sections of the West and South, including Texas, as compared to parts of the Northeast, Southeast and Midwest regions, where growth has not been as strong. Continued low oil prices may impact growth in certain areas of Texas, such as Houston, but the Dallas market continues to have a strong new

residential construction market. Regional differences in the health of housing construction impact the sales of our various product groups differently. It is not possible to know whether improved selling conditions and the housing recovery will be sustainable over the long-term.

According to the National Association of Home Builders (NAHB), new housing construction starts as of December 2016 were at a seasonally-adjusted annualized level of approximately 1.2 million units, compared to 1.1 million units and 1.2 million units in calendar 2015 and 2016, respectively. The most current 10- and 50-year averages for new housing starts were 0.9 million and 1.4 million units, respectively. During the last 58 years, the seven years with the lowest number of housing starts were the seven consecutive calendar years 2008 through 2014. According to a 2016 report by The Joint Center for Housing Studies of Harvard University, the U.S. homeownership rate has tumbled to its lowest level in nearly a half-century, but household growth is projected to average over 1.3 million units a year over the coming decade.

The National Association of Realtors reported that annual existing-home sales were at a seasonally adjusted rate of 5.5 million units in December 2016. For all of calendar 2016, there were 5.5 million units sold, compared to 5.3 million units sold in calendar 2015. Total housing inventory as of December 31, 2016 was 1.7 million existing homes for sale, representing a 3.6-month supply. This compares to a 3.9-month supply as of December 31, 2015 and a 4.3-month supply in May 2005, near the peak of the housing boom. The median sales price for existing homes of all types in December 2016 was 4% higher than in December 2015.

In recent years, some of our product offerings have been impacted by the continuing weakness in some sectors of repair and remodeling, including resin-based siding, which continues to be weaker than new housing construction. However, as noted above, some improvement has been observed in repair and remodeling activity recently. Key trends, such as rising home sales and values, indicate potential for further growth in repair and remodeling, which represents the largest end use for our products. As noted above, roofing repair and remodel markets can be negatively impacted by a lack of storm activity.

*Construction Materials Segment.* Construction materials revenue increased by 3% to \$120.0 million, compared to \$116.2 million in 2016. The increase in revenue was primarily attributable to a 30% increase in service revenue, a portion of which was related to the acquisition of SynMat, but also included an increase from traditional utility service work. Including services provided by SynMat, service revenue represented approximately 20% of total segment revenue for 2017 compared to 15% for 2016.

Gross profit decreased by 1% to \$31.7 million in 2017, compared to \$32.0 million in 2016, and gross margin decreased by approximately 110 basis points. Operating income decreased \$1.8 million, from \$20.4 million in 2016 to \$18.6 million in 2017. Revenue in the 2017 quarter was negatively impacted by rainfall in Texas, as well as normalization of winter weather conditions in the North Central U.S. relative to milder weather conditions last year. The 30% increase in service revenue and the inclusion of the block group into the segment contribute to slightly lower margins.

Although block was impacted by the number of rain days in the Texas market, we finished the quarter with a sizable backlog. Shipments to a number of large school projects were delayed and added to the backlog. We completed the installation of our “big board” block manufacturing machine, expanding our capacity and improving efficiency.

According to the Portland Cement Association’s (PCA) most recent forecast, U.S. cement consumption is projected to increase approximately 3.4% in calendar 2016 and approximately 4.3% in calendar 2017. It is not possible to accurately predict the future trends of cement consumption, nor the precise correlation between cement usage and fly ash sales. Nevertheless, because fly ash is sold as an admixture for the partial replacement of portland cement in a wide variety of concrete uses—including infrastructure, commercial, and residential construction—statistics and trends for portland and blended cement sales can be an indicator for fly ash sales. In April 2015, the PCA’s Chief Economist indicated that in 2013 a trough point was reached for road construction, which accounts for the largest amount of public cement consumption.

An important aspect of our strategy is to continue to increase our supply of high-value CCPs for marketing during the construction season. Low natural gas prices, EPA regulations, and reduced power demand, have combined to force the long-term shutdown, temporary idling, or lower utilization of multiple coal combustion power plant units, negatively impacting the supply of CCPs for beneficial use in certain areas. This trend has impacted somewhat our CCP

supplies in certain regions of the country; however, we have multiple sources of supply and a broad distribution system, which allow us to move CCPs to locations where power plant units have closed. Reallocating CCP supplies can increase our transportation costs, some but not all of which we have historically been able to pass on to customers.

Weather, plant outages, limits on storage capacity and other factors can create short-term supply interruptions that sometimes result in CCP shortages in certain geographic areas. We are constantly seeking opportunities to increase the supply of high-value CCPs through incremental storage, conversion, blending, treatment, and new contracts. We are also working to develop fly ash sources which are not dependent upon current electricity generation. We have been actively involved in creative strategies to secure additional supplies, and believe that some of these strategies will be operational in 2017. For example, we believe that we can reclaim high quality fly ash previously disposed by utilities, and are currently working on this initiative at multiple sites. The American Coal Ash Association (ACAA) estimates that there are hundreds of millions of tons of potentially available CCPs, much of which we believe could be reclaimed for use as fly ash.

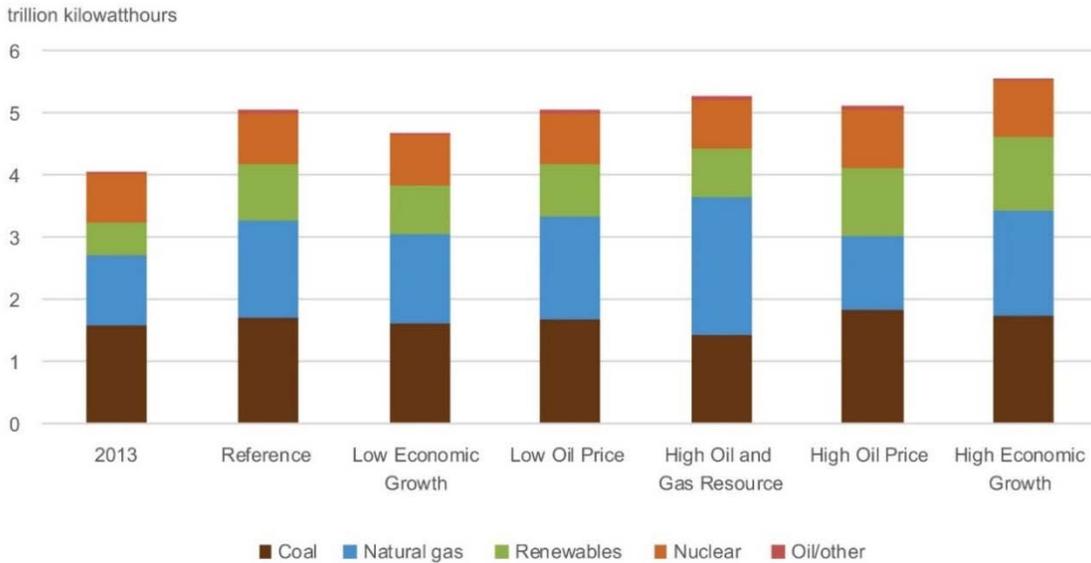
During 2016, the ACAA released findings on the U.S. production and utilization of CCPs, particularly fly ash. The ACAA report, which is based on an in-depth 2011 analysis by the American Road and Transportation Builders Association, takes into account the economic and political factors that have influenced production and utilization of CCPs over the last 40 years, and predicts the availability and demand for CCPs for the next 20 years. The forward looking projections take into account historic CCP data, projected electric generation from coal-fueled utilities, and the U.S. economy.

CCPs are used as a supplementary cementitious material, and are widely used along with cement in concrete mixtures to enhance the strength and durability of concrete structures. Data shows that using fly ash as a partial replacement for portland cement can almost double the life of a highway system. Demand for ready mixed concrete is a primary driver for fly ash utilization. The ACAA report stated, “The utilization rate of fly ash has grown from 8.4 percent of production in 1974 to 43.7 percent in 2013, when 23.3 million tons were beneficially used.” The ACAA report continues, “Based on ready mixed concrete market projections, fly ash utilization is forecast to increase to 35.7 million tons in 2033 — a 53 percent cumulative increase over the next two decades.” Beneficial uses of fly ash include grout, mining applications, structural fill, stabilization of soils and wastes, cement raw feed, and the partial replacement of portland cement in concrete.

The report also predicts a steady supply of CCPs will be available due to anticipated growth in electricity demand. “Coal will continue to account for a significant percentage of U.S. electric generation during the next two decades. As a result, CCP production is expected to remain steady, increasing by 5 percent through 2033. Fly ash production is forecast to reach 54.6 million tons in 2033.”

The following chart from the U.S. Energy Information Administration shows the potential significance of the major sources of electricity generation under several different scenarios, all of which show that coal will continue to be a major fuel source for many years to come.

### Electricity Generation by Fuel in Six Cases, 2013 and 2040



Also, as shown in the graph below from the American Road and Transportation Builders Association, CCP supply is expected to grow in the future even as electric generation remains relatively stable.

### CCP Production is Forecast to Grow Slightly



CCP production will increase 0.3 percent annually as coal demand for electric generation remains steady.

*Energy Technology Segment.* Energy technology segment revenue was not material for either 2017 or 2016. Revenue is primarily impacted by the timing of shipments to the three refineries which use our HCAT heavy oil upgrading catalyst. Shipments depend upon the timing of orders and customer onsite inventory levels.

*Operating Expenses.* Selling, general and administrative expenses increased \$10.1 million or 29% from 2016 to 2017 due primarily to approximately \$8.4 million of incremental non-recurring and recurring expenses for the businesses acquired in fiscal 2016 plus costs related to the Boral transaction, and to a lesser extent, organic growth in our operations. The change in amortization of intangible assets was due primarily to the amortizable intangible assets acquired in the fiscal 2016 business acquisitions.

*Net Interest Expense.* In 2017, net interest expense increased approximately \$0.7 million from 2016, due primarily to the higher average level of debt outstanding in 2017, and to a lesser extent the interest expense related to the early repayment of approximately \$13.0 million of debt in 2017, partially offset by a lower overall weighted average interest rate. Based on our current debt structure and assuming no early debt repayments, interest expense is currently expected to be approximately \$34.0 million in fiscal 2017.

*Income Tax Provision.* Reference is made to Note 8 to the condensed consolidated financial statements for details about the estimated effective income tax rate of 39% used for fiscal 2017 and 2016, along with the discrete items recognized in both periods.

*Discontinued Operations.* Certain litigation was favorably settled during fiscal 2016, and in accordance with terms of the settlement agreement, we could receive additional cash receipts in the future, dependent primarily upon future coal sales by the buyer. Potential future cash receipts are being recognized in the periods when received, but were not material in 2017 or 2016.

We sold all of our coal cleaning facilities in 2012 and 2013, and recognized estimated gains on the sales dates. Subsequent to the dates of sale, adjustments of the previously recognized estimated gains on the sales transactions have been recorded. We currently expect that additional adjustments to the recognized gains and losses may be recorded in the future as certain contingencies are resolved. For all sales transactions, a majority of the consideration was in the form of potential production royalties and deferred purchase price, which amounts are dependent upon the buyer's future production levels. Potential future production royalties and deferred purchase price on the sales transactions were not considered as being probable in the original gain calculations and are being accounted for in the periods if and when any such amounts are received. Coal markets in the U.S. have deteriorated since the coal cleaning facilities were sold and there were no cash receipts for royalties or deferred purchase price in 2017 or 2016.

In accordance with the terms of the asset purchase agreement for one of the sales transactions, the buyer of the coal cleaning facilities agreed to assume the lease and reclamation obligations related to certain of the facilities. Subsequent to the date of sale, our subsidiaries which sold the facilities amended the purchase agreement to provide the buyer with additional time to make payments, as well as fulfill contractual requirements related to the assumed reclamation obligations. One of our subsidiaries is currently performing permit reclamation responsibilities at one site. As of September 30, 2016 and December 31, 2016, approximately \$9.3 million and \$9.0 million, respectively, was accrued for this reclamation liability.

### **Impact of Inflation and Related Matters**

In certain periods, some of our operations in the building products segment have been negatively impacted by increased raw materials costs for commodities such as polypropylene, poly-vinyl chloride (PVC), cement and aggregates. Currently, cement, aggregate and resin costs are increasing. In prior periods, we have experienced increases in our transportation costs in many parts of our business. We currently believe it is likely that raw materials and commodities such as fuels, along with the prices of other goods and services, could increase in future periods. We have passed certain increased costs to customers, but it is not possible to accurately predict the future trends of these costs, nor our ability to pass on future cost increases.

There has been a dramatic reduction in oil prices since the summer of 2014, which has had a positive effect on fuel and transportation costs. If oil prices were to remain near their current low level for the long-term, the positive impact on costs may continue for some time, but manufacturers of resins are anticipating increased sales prices as they modify manufacturing capacity. Further, revenues in certain of our operations could be negatively affected by lower oil

prices. For example, if oil prices remained low for an extended period of time, the Texas economy could be impacted, which in turn could impact some of our Texas-based revenues.

## **Liquidity and Capital Resources**

*Summary of Cash Flow Activities.* Net cash provided by operating activities in 2017 was approximately \$27.7 million, compared to net cash provided by operating activities of approximately \$41.6 million in 2016, a change of \$13.9 million. Part of this change was due to the \$5.9 million decrease in net income in 2017, and much of that decrease was caused by an increase of \$4.1 million in depreciation and amortization in 2017, primarily the result of several business acquisitions in fiscal 2016. There was also a change of \$5.1 million in the tax benefit from exercise of stock appreciation rights due to a high volume of exercise activity in 2017. Finally, there were normal seasonal variations in the working capital accounts as trade receivables and current liabilities typically decrease and inventories normally increase during the first quarter of our fiscal year.

In 2017, our primary investing activity consisted of capital expenditures, and in 2016 our primary investing activities consisted of business acquisitions and capital expenditures. There were repayments on long-term debt in both periods and increased tax benefit from exercise of stock appreciation rights in 2017. More details about our investing and financing activities are provided in the following paragraphs.

*Investing Activities.* In 2016, we acquired two businesses in the building products industry. Combined consideration paid for the 2016 acquisitions, net of cash acquired, was approximately \$57.3 million. Direct acquisition costs were not material. We acquired 100% of the equity interests in several related companies, together which comprise a stone-coated metal roofing business located in California known as Metro Roof Products, and acquired certain assets and assumed certain liabilities of Enviroshake Inc., a Canadian company that manufactures and sells composite roofing products, primarily in the U.S. and Canada.

In both 2016 and 2017, a majority of capital expenditures for property, plant and equipment was for maintenance of operating capacity in our building products segment, with a smaller amount related to the construction materials segment and more discretionary expenditures for new product lines or projects. Capital expenditures for fiscal 2017 are currently expected to be approximately \$45.0 million to \$65.0 million, depending largely on what growth opportunities are pursued. Funding will come from working capital. As of December 31, 2016, we were committed to spend approximately \$8.0 million on capital projects that were in various stages of completion.

We intend to continue to expand our business through growth of existing operations in our core building materials segments. Acquisitions have historically been an important part of our long-term business strategy and we continue to look for bolt-on niche acquisitions that meet our criteria and enhance product offerings to our core customer base. Current debt agreements as well as the Boral Merger Agreement limit potential acquisitions and investments in joint ventures. The ABL Revolver limits potential acquisitions and investments in joint ventures if pro forma net excess availability is 20% or less of total potential availability under the facility.

Following the sale of all remaining coal cleaning facilities in 2013, there are no remaining assets held for sale from our discontinued operations. For all sales transactions, a majority of the consideration was in the form of potential production royalties and deferred purchase price, which amounts are dependent upon plant production levels. Potential future production royalties and deferred purchase price on the sales transactions were not considered as being probable in the original gain calculations and are being accounted for in the periods if and when any such amounts are received. There were no cash receipts for royalties or deferred purchase price in 2017 or 2016.

One of our subsidiaries is currently performing permit reclamation responsibilities at one former coal cleaning site. As of December 31, 2016, approximately \$9.0 million was accrued for this reclamation liability. It is not possible to accurately predict the timing or amounts of any future cash receipts or payments related to our discontinued coal cleaning business.

*Financing Activities.* In March 2015, we entered into a Term Loan Facility, under which a senior secured loan for \$425.0 million was obtained. In August 2016 we entered into an Incremental Amendment to the Term Loan Facility for an additional senior secured loan totaling \$350.0 million. Features and restrictions relating to the Term Loan Facility are described in Note 6 to the consolidated financial statements.

The Term Loan Facility requires scheduled quarterly repayments in an aggregate annual amount equal to approximately 1.0% of the original combined principal amounts (subject to reduction for certain permitted prepayments), with the balance due at maturity in March 2022. In December 2016, we prepaid \$15.0 million of the scheduled quarterly repayments and as a result as of December 31, 2016 we have no current portion of long-term debt. The associated accelerated debt issuance and debt discount costs, totaling approximately \$0.2 million, were charged to interest expense. Except for the required repayments of the Term Loan Facility beginning in the September 2018 quarter of approximately \$1.9 million per quarter, we have no expected debt maturities until March 2022.

We may voluntarily repay outstanding loans under the Term Loan Facility at any time without premium or penalty, other than customary breakage costs with respect to LIBO rate loans, which shall be subject to a prepayment premium of 1.0%. The Term Loan Facility requires us to prepay outstanding term loans, subject to certain exceptions, with (i) up to 50% of our annual excess cash flow, as defined, to the extent such excess cash flow exceeds \$1.0 million, with such required prepayment to be reduced by the amount of voluntary prepayments of term loans and certain other types of senior secured debt; (ii) 100% of the net cash proceeds of certain non-ordinary course asset sales; and (iii) 100% of the net cash proceeds of certain issuances of debt. We were not required to make any prepayments under these requirements during any period presented.

The Term Loan Facility allows us to request one or more incremental term loans and certain other types of incremental debt in an aggregate amount not to exceed \$150.0 million plus an additional amount which is dependent on our pro forma net leverage ratio, as defined. Any additional borrowings are contingent upon the receipt of commitments by existing or additional lenders.

Headwaters is a holding company and repayment of our senior secured Term Loan Facility is dependent upon cash flow generated by our subsidiaries and their ability to make such cash available to us, by dividend, debt repayment or otherwise. In the event of a default, the ABL Revolver limits the ability of the ABL borrowers, all of which are our subsidiaries, to make distributions to enable us to make payments in respect of our senior secured Term Loan Facility. There are no other significant contractual or governmental restrictions on our ability to obtain funds from our guarantor subsidiaries.

We were in compliance with all debt covenants as of December 31, 2016. The senior secured Term Loan Facility and ABL Revolver limit the incurrence of additional debt and liens on assets, prepayment of future new subordinated debt, merging or consolidating with another company, selling all or substantially all assets, making acquisitions and investments and the payment of dividends or distributions, among other things. In addition, if availability under the ABL Revolver is less than 12.5% of the total \$70.0 million commitment, or \$8.75 million currently, we are required to maintain a monthly fixed charge coverage ratio of at least 1.0x for the preceding twelve-month period.

There have been no borrowings under the ABL Revolver since it was put in place. The ABL Revolver has a termination date of March 2020, with a contingent provision for early termination at any time within three months prior to the earliest maturity date of the Term Loan Facility, at which time any amounts borrowed must be repaid. Availability under the ABL Revolver cannot exceed \$70.0 million, which includes a \$35.0 million sub-line for letters of credit and a \$10.5 million swingline facility. Availability under the ABL Revolver is further limited by the borrowing base valuations of the assets of our building products and construction materials segments which secure the borrowings, currently consisting of certain trade receivables and inventories. In addition to the first lien position on these assets, the ABL Revolver lenders have a second priority position on substantially all other assets.

As of December 31, 2016, availability under the ABL Revolver was approximately \$57.4 million. However, due primarily to the seasonality of our operations, the amount of availability varies from period to period and, while not currently expected, it is possible that the availability under the ABL Revolver could fall below the 12.5% threshold, or \$8.75 million, in a future period. As of December 31, 2016, our fixed charge coverage ratio, as defined in the ABL Revolver agreement, is approximately 1.8x. The fixed charge coverage ratio is calculated by dividing EBITDAR minus capital expenditures and cash payments for income taxes by fixed charges, as defined. EBITDAR consists of net income i) plus net interest expense, income taxes (as defined), depreciation and amortization, non-cash charges such as goodwill and other impairments, and rent expense; ii) plus or minus other specified adjustments such as equity earnings or loss in joint ventures. Fixed charges consist of cash payments for interest plus certain principal payments and rent expense.

If availability under the ABL Revolver were to decline below \$8.75 million at some future date and in addition the fixed charge coverage ratio was below 1.0x, the ABL Revolver lender could issue a notice of default. If a notice of default were to become imminent, we would seek an amendment to the ABL Revolver, or alternatively, a waiver of the availability requirement and/or fixed charge coverage ratio for a period of time. We do not currently believe it is likely we will reach the lower limits of both our ABL Revolver and the fixed charge coverage ratio. See Note 6 to the consolidated financial statements for more detailed descriptions of the terms of our long-term debt and our ABL Revolver.

In August 2015, we filed a universal shelf registration statement with the SEC. A prospectus supplement describing the terms of any future securities to be issued is required to be filed before any offering can commence under the registration statement.

*Working Capital.* As of December 31, 2016, our working capital was \$165.3 million (including \$70.9 million of cash and cash equivalents) compared to \$157.6 million as of September 30, 2016. We currently expect operations to produce positive cash flow during 2017 and in future years. We also currently believe working capital will be sufficient for our operating needs for the next 12 months, and that it will not be necessary to utilize borrowing capacity under the ABL Revolver for our seasonal operational cash needs in the foreseeable future.

*Income Taxes.* Cash outlays for income taxes were approximately \$1.0 million for both 2017 and 2016. As of December 31, 2016, our U.S. and state NOL and capital loss carryforwards totaled approximately \$38.3 million (tax effected). The NOLs expire from 2017 to 2037. In addition, there are approximately \$27.6 million of tax credit carryforwards as of December 31, 2016, which expire from 2025 to 2037.

We do not currently expect cash outlays for income taxes during the next 12 months to be significant. Even though we are now recording income tax expense at a normalized rate of approximately 39%, until our NOL and tax credit carryforwards are exhausted, cash payments for income taxes will be minimal, representing primarily state income taxes in certain state jurisdictions.

*Summary of Future Cash Requirements.* Significant cash requirements for the next 12 months, beyond seasonal operational working capital requirements, consist primarily of capital expenditures. In subsequent periods, significant cash requirements will include the repayment of debt. See Note 11 to the consolidated financial statements where the potential risks of litigation are described. Adverse conclusions to those legal matters could involve material amounts of cash outlays in future periods.

## **Legal Matters**

We have ongoing litigation and asserted claims which have been incurred during the normal course of business. Reference is made to Note 11 to the condensed consolidated financial statements for a description of our accounting for legal costs and for other information about legal matters.

## **Recent Accounting Pronouncements**

See Note 1 to the condensed consolidated financial statements for a discussion of accounting pronouncements that have been issued which we have not yet adopted.

## **ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

We are exposed to financial market risks, primarily related to our variable-rate debt. We do not use derivative financial instruments for speculative or trading purposes.

*Variable-Rate Debt.* As described in Note 6 to the condensed consolidated financial statements, we have outstanding a variable-rate Term Loan Facility which currently bears interest at 4.0%. The interest rate cannot decrease below the current level but will increase if the eurocurrency (LIBO) rate exceeds the 1% floor. Assuming there were no change in the amount of debt outstanding and the LIBO rate did increase beyond the floor, a change in the interest rate of 1% could change our interest expense by up to approximately \$7.5 million per year. Also as described in Note 6, any future borrowings under our ABL Revolver will bear interest at a variable rate.

#### ITEM 4. CONTROLS AND PROCEDURES

*Disclosure Controls and Procedures* — We maintain disclosure controls and procedures that are designed to ensure that information we are required to disclose in the reports that we file or submit under the Securities Exchange Act of 1934 (the Exchange Act), such as this Quarterly Report on Form 10-Q, is recorded, processed, summarized and reported within the time periods specified by SEC rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information we are required to disclose in the reports that we file or submit under the Exchange Act is accumulated and communicated to our management, including the Chief Executive Officer (CEO) and the Chief Financial Officer (CFO), to allow timely decisions regarding required disclosure.

Our management evaluated, with the participation of our CEO and CFO, the effectiveness of our disclosure controls and procedures as of December 31, 2016, pursuant to paragraph (b) of Rules 13a-15 and 15d-15 under the Exchange Act. This evaluation included a review of the controls' objectives and design, the operation of the controls, and the effect of the controls on the information presented in this Quarterly Report. Our management, including the CEO and CFO, do not expect that disclosure controls can or will prevent or detect all errors and all fraud, if any. A control system, no matter how well designed and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. Our disclosure controls and procedures are designed to provide such reasonable assurance of achieving their objectives. Also, the projection of any evaluation of the disclosure controls and procedures to future periods is subject to the risk that the disclosure controls and procedures may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Based on their review and evaluation, and subject to the inherent limitations described above, our CEO and CFO have concluded that our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act) were effective as of December 31, 2016 at the above-described reasonable assurance level.

*Internal Control over Financial Reporting* — Management is responsible for establishing and maintaining adequate internal control over financial reporting, as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act. Our internal control over financial reporting is designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with accounting principles generally accepted in the United States of America.

Because of inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Therefore, even internal controls determined to be effective can provide only reasonable assurance with respect to financial statement preparation and presentation. The effectiveness of our internal control over financial reporting is subject to various inherent limitations, including cost limitations, judgments used in decision making, assumptions about the likelihood of future events, the possibility of human error, and the risk of fraud. The projection of any evaluation of effectiveness to future periods is subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with policies may deteriorate. Because of these limitations, there can be no assurance that any system of internal control over financial reporting will be successful in preventing all errors or fraud or in making all material information known in a timely manner to the appropriate levels of management.

There has been no change in our internal control over financial reporting during the quarter ended December 31, 2016 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

## PART II — OTHER INFORMATION

### ITEM 1. LEGAL PROCEEDINGS

See “*Legal Matters*” in Note 11 to the condensed consolidated financial statements for a description of current legal proceedings.

### ITEM 1A. RISK FACTORS

Risks relating to our business, our common stock and indebtedness are described in Item 1A of our Form 10-K. Additional risks related to our pending merger with Boral Limited are described below.

#### **Risks Related to our Pending Merger with Boral Limited**

***The conditions under the Merger Agreement to consummation of the Merger may not be satisfied at all or in the anticipated timeframe.***

As explained in detail in Note 11 to the consolidated financial statements, on November 20, 2016, we entered into an Agreement and Plan of Merger with Boral Limited, an Australian corporation, whereby we agreed to be acquired by Boral. At closing each share of Headwaters’ common stock, par value \$0.001 issued and outstanding immediately prior to the effective time will be automatically cancelled and converted into the right to receive \$24.25 in cash. If the Merger is not consummated on or before September 1, 2017, the \$24.25 per share cash payment shall be increased (subject to the satisfaction of certain conditions) by \$0.09 each month thereafter that the Merger is not consummated, through the date of November 30, 2017. The Merger Agreement also provides for cash payments to be made to holders of outstanding stock options, stock appreciation rights, unvested restricted stock, and restricted stock units, with payment to be determined based on the spread between the \$24.25 merger cash amount and the respective exercise prices of the common stock equivalents.

Consummation of the Merger is subject to customary conditions, including without limitation, (i) the approval by the holders of a majority of the voting power of all shares of Headwaters common stock entitled to vote on the Merger; (ii) the expiration or early termination of the waiting period applicable to the consummation of the Merger under the Hart-Scott-Rodino Antitrust Improvements Act of 1976, as amended, and clearance under the Committee on Foreign Investment in the United States and the Investment Canada Act (Canada) R.S.C., 1985, c.28 (1st Supp.), as amended, and any regulations issued thereunder; and (iii) the absence of any law or order that prevents, makes illegal or prohibits the Merger. Each party’s obligation to consummate the Merger is subject to certain other conditions, including (a) the accuracy of the other party’s representations and warranties (subject to certain materiality qualifications) and (b) performance in all material respects by the other party of its obligations contained in the Merger Agreement. In addition, Boral’s obligations to consummate the Merger are subject to the absence of a Company Material Adverse Effect as defined.

We intend to fulfill all conditions required in accordance with the terms of the Merger Agreement, however, no assurance can be given that we are able to meet all of the conditions to closing or that all the required approvals will be obtained. Even if all such approvals are obtained, no assurance can be given as to the terms, conditions and timing of the approvals or that they will satisfy the terms of the Merger Agreement. Further, there can be no assurance that we are able to obtain stockholder approval of the adoption of the Merger Agreement.

***A failure to consummate or a significant delay in consummating the Merger could negatively impact our business, financial condition, results of operations and our stock price.***

There can be no assurance that the conditions to the completion of the Merger will be satisfied at all, or without significant delay. The Merger Agreement may also be terminated by us or Boral in certain specified circumstances. Accordingly, there is no assurance that the Merger will occur on the terms and timeline currently contemplated or at all, or that the conditions to the Merger will be satisfied in a timely manner or at all. We may be subject to several risks as a result of a failure to consummate, or a significant delay in consummating the Merger, including, but not limited to, the following:

- if the Merger is not completed or is significantly delayed, the trading price of our shares may decrease or change to the extent that the current trading price of our shares reflects an assumption that the Merger will be completed, or completed in a timely manner;

- certain significant costs related to the Merger, including significant fees and/or expenses of our legal, accounting and financial advisors, printing fees, mailing fees and related charges, must be paid by us whether or not the Merger is not consummated, and such costs will continue to increase if the Merger is delayed;
- upon termination of the Merger Agreement under specified circumstances, Headwaters will be required to pay Boral a termination fee of \$65.0 million;
- under certain specified circumstances, Headwaters has agreed to reimburse Boral for its reasonable expenses in connection with the Merger Agreement and the transactions contemplated thereby, subject to certain specified caps, which reimbursed expenses would be credited against any termination fee that may subsequently be paid to Boral by Headwaters;
- pursuant to the Merger Agreement, we are subject to certain restrictions on the conduct of our business prior to the consummation of the Merger, which restrictions generally require us to conduct our business in the ordinary course and subject us to a variety of specified limitations absent Boral's prior written consent. We may find that these and other contractual restrictions in the Merger Agreement could adversely affect our ability to realize certain of our business strategies or take advantage of certain business opportunities, even if our management believes they may be advisable;
- our ability to pursue alternative business opportunities, including strategic acquisitions, is limited by the terms of the Merger Agreement. If the Merger is not completed for any reason, there can be no assurance that any other transaction acceptable to us will be offered or that our business, prospects or results of operations will not be adversely affected;
- the uncertainties related to the potential pending Merger may cause customers, vendors, and others that deal with us to delay or defer doing business with us or cause them to seek to change existing business relationships with us, which could negatively impact our revenues, earnings, and cash flows regardless of whether the Merger is completed;
- the attention of our management may be directed toward the consummation of the Merger and related matters, and their focus may be diverted from the day-to-day business operations of the Company, including from other opportunities that might otherwise be beneficial to us;
- the inability to retain certain key employees who may have sought and obtained different employment in anticipation of the consummation of the Merger or to preserve employee morale;
- uncertainty about the completion or effect of the pending Merger also may lead to increased competition from our competitors;
- our inability to hire capable employees, given the uncertainty regarding the future of Headwaters, in order to execute on our continuing business operations; and
- a failure of the Merger may result in negative publicity and/or a negative impression of us to our customers and in the investment community or business community generally.

Any failure to complete or a significant delay in completing the Merger could negatively impact our business.

## **ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS**

None.

## **ITEM 3. DEFAULTS UPON SENIOR SECURITIES**

None.

## **ITEM 4. MINE SAFETY DISCLOSURES**

Our discontinued coal cleaning operations were subject to regulation by the federal Mine Safety and Health Administration under the Federal Mine Safety and Health Act of 1977. Because one of Headwaters' subsidiaries is

currently performing permit reclamation responsibilities at one site, information concerning mine safety violations or other regulatory matters required by section 1503(a) of the Dodd-Frank Wall Street Reform and Consumer Protection Act and Item 106 of Regulation S-K (17 CFR 229.106) has been included in Exhibit 95 to this quarterly report.

**ITEM 5. OTHER INFORMATION**

None.

**ITEM 6. EXHIBITS**

The following exhibits are included herein:

2.2	Agreement and Plan of Merger, dated November 20, 2016, among Headwaters Incorporated, Boral Limited, and Enterprise Merger Sub, Inc. (incorporated by reference to Exhibit 2.2 to Headwaters' Current Report on Form 8-K filed with the SEC on November 21, 2016)	
12	Computation of ratio of earnings to combined fixed charges and preferred stock dividends	*
31.1	Rule 13a-14(a)/15d-14(a) Certification of Chief Executive Officer	*
31.2	Rule 13a-14(a)/15d-14(a) Certification of Chief Financial Officer	*
32	Section 1350 Certifications of Chief Executive Officer and Chief Financial Officer	*
95	Mine Safety Disclosure	*
99.38	Form of Performance Unit Award Agreement (December 2016)	*
101.INS	XBRL Instance document	*
101.SCH	XBRL Taxonomy extension schema	*
101.CAL	XBRL Taxonomy extension calculation linkbase	*
101.DEF	XBRL Taxonomy extension definition linkbase	*
101.LAB	XBRL Taxonomy extension label linkbase	*
101.PRE	XBRL Taxonomy extension presentation linkbase	*

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\* Filed herewith.

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

HEADWATERS INCORPORATED

Date: February 2, 2017

By: /s/ Kirk A. Benson

\_\_\_\_\_  
Kirk A. Benson, Chief Executive Officer  
(Principal Executive Officer)

Date: February 2, 2017

By: /s/ Donald P. Newman

\_\_\_\_\_  
Donald P. Newman, Chief Financial Officer  
(Principal Financial Officer)